



*Directors' Statement and  
Audited Financial Statements*

***Wipro Networks Pte. Limited***

*(Co. Reg. No. 199907933M)*

*For the year ended 31 March 2026*

**Wipro Networks Pte. Limited**  
(Co. Reg. No. 199907933M)

**General Information**

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**Directors**

Arnett James Lee	(Appointed on 1 January 2026)
Rhea Dugal	(Appointed on 10 April 2026)
Ankush Saigal	(Resigned on 10 April 2026)
Rajath Banavara Narayan	(Resigned on 31 December 2025)

**Secretaries**

Yio Swee Khim	
Sitoh Tuck Meng	(Resigned on 1 January 2026)

**Independent Auditors**

HLB Atrede LLP

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## **Directors' Statement**

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The directors are pleased to present their statement to the member together with the audited financial statements of Wipro Networks Pte. Limited ("the Company") for the financial year ended 31 March 2026.

### **1. OPINION OF THE DIRECTORS**

In the opinion of the directors,

- (a) the accompanying financial statements are drawn up so as to give a true and fair view of the financial position of the Company as at 31 March 2026 and of the financial performance, changes in equity and cash flows of the Company for the year ended on that date; and
- (b) at the date of this statement, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they fall due.

### **2. DIRECTORS**

The directors of the Company in office at the date of this statement are

Arnett James Lee  
Rhea Dugal

### **3. ARRANGEMENTS TO ENABLE DIRECTORS TO ACQUIRE SHARES AND DEBENTURES**

Neither at the end of nor at any time during the financial year was the Company a party to any arrangement whose object is to enable the directors of the Company to acquire benefits by means of the acquisition of shares or debentures in the Company or any other body corporate.

### **4. DIRECTORS' INTERESTS IN SHARES AND DEBENTURES**

None of the directors who held office at the end of the financial year had any interests in shares, share options, warrants or debentures of the Company, or of related corporations, either at the beginning of financial year or at the end of financial year.

### **5. SHARE OPTIONS**

There were no share options granted during the financial year to subscribe for unissued shares of the Company.

There were no shares issued during the financial year by virtue of the exercise of options to take up unissued shares of the Company.

There were no unissued shares of the Company under option at the end of the financial year.

**Wipro Networks Pte. Limited**  
(Co. Reg. No. 199907933M)

**Directors' Statement – continued**

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**6. INDEPENDENT AUDITOR**

The independent auditor, HLB Atrede LLP, has expressed its willingness to accept re-appointment as auditor.



Arnett James Lee  
Director



Rhea Dugal  
Director

15 May 2026

**Independent Auditor's Report  
to the member of Wipro Networks Pte. Limited**  
(Co. Reg. No. 199907933M)

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**Report on the Audit of the Financial Statements**

*Opinion*

We have audited the financial statements of Wipro Networks Pte. Limited (the "Company"), which comprise the statement of financial position as at 31 March 2026, and the statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and notes to the financial statements, including material accounting policy information.

In our opinion, the accompanying financial statements are properly drawn up in accordance with the provisions of the Companies Act 1967 (the "Act") and Financial Reporting Standards in Singapore (FRSs) so as to give a true and fair view of the financial position of the Company as at 31 March 2026 and of the financial performance, changes in equity and cash flows of the Company for the year ended on that date.

*Basis for Opinion*

We conducted our audit in accordance with Singapore Standards on Auditing (SSAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the Accounting and Corporate Regulatory Authority (ACRA) Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities (ACRA Code) together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

*Other Information*

Management is responsible for the other information. The other information comprises the Directors' Statement.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

**Independent Auditor's Report  
to the member of Wipro Networks Pte. Limited – continued**  
(Co. Reg. No. 199907933M)

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*Responsibilities of Management and Directors for the Financial Statements*

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Act and FRSs, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair financial statements and to maintain accountability of assets.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The directors' responsibilities include overseeing the Company's financial reporting process.

*Auditor's Responsibilities for the Audit of the Financial Statements*

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

**Independent Auditor's Report  
to the member of Wipro Networks Pte. Limited – continued**  
(Co. Reg. No. 199907933M)

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*Auditor's Responsibilities for the Audit of the Financial Statements (continued)*

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

***Report on Other Legal and Regulatory Requirements***

In our opinion, the accounting and other records required by the Act to be kept by the Company have been properly kept in accordance with the provisions of the Act.

The engagement partner on the audit resulting in this independent auditor's report is Yong Yean Lin.

**HLB ATREDE LLP**

HLB Atrede LLP  
Public Accountants and  
Chartered Accountants

Singapore  
15 May 2026

**Wipro Networks Pte. Limited**  
(Co. Reg. No. 199907933M)

**Statement of Financial Position as at 31 March 2026**

	Note	2026 US\$	2025 US\$
<b>Non-current assets</b>			
Plant and equipment	4	18,737	57,771
Intangible assets	5	1,327,765	1,327,765
Right-of-use assets	6	237,467	464,273
Investments in subsidiaries	7	16,264,251	13,740,001
Other investments	8	4,804	4,804
Finance lease receivables	9	–	206
Deferred tax assets	10	113,601	24,274
		<u>17,966,625</u>	<u>15,619,094</u>
<b>Current assets</b>			
Finance lease receivables	9	19,324	132,489
Trade receivables	11	6,047,068	6,400,747
Other receivables	12	708,170	642,870
Contract assets	13	3,443,684	1,285,741
Cash and cash equivalents	14	12,490,354	2,456,800
		<u>22,708,600</u>	<u>10,918,647</u>
<b>Current liabilities</b>			
Trade payables	15	387,652	503,721
Other payables	16	2,000,735	1,449,392
Contract liabilities	17	268,006	311,883
Amount due to holding company	18	1,076,997	203,530
Amount due to a related company	19	986	3,442
Tax payable	20	169,301	65,012
Lease liabilities	21	226,839	276,523
		<u>4,130,516</u>	<u>2,813,503</u>
<b>Net current assets</b>		18,578,084	8,105,144
<b>Non-current liabilities</b>			
Lease liabilities	21	10,696	214,317
<b>Net assets</b>		<u>36,534,013</u>	<u>23,509,921</u>
<b>Equity attributable to the owner of the Company</b>			
Share capital	22	22,372,024	22,372,024
Accumulated profits		14,161,989	1,137,897
<b>Total equity</b>		<u>36,534,013</u>	<u>23,509,921</u>

*The accompanying notes form an integral part of the financial statements.*

**Wipro Networks Pte. Limited**  
(Co. Reg. No. 199907933M)

**Statement of Comprehensive Income for the financial year ended 31 March 2026**

	Note	2026 US\$	2025 US\$
<b>Revenue</b>	23	23,886,489	29,473,576
Cost of revenue		(20,250,348)	(25,966,495)
Gross profit		3,636,141	3,507,081
Other income	24	20,464,446	7,452,758
Administrative expenses		(3,039,478)	(2,995,318)
Other charges	25	(250,245)	(626,536)
Finance costs	26	(26,802)	(45,175)
<b>Profit before tax</b>	27	20,784,062	7,292,810
Income tax expense	28	(1,259,970)	(207,700)
<b>Profit for the year</b>		19,524,092	7,085,110
Other comprehensive income		–	–
<b>Total comprehensive income for the year</b>		<u>19,524,092</u>	<u>7,085,110</u>

**Statement of Changes in Equity for the financial year ended 31 March 2026**

	Share capital US\$	Accumulated profits US\$	Total US\$
Balance at 1 April 2024	22,372,024	4,052,787	26,424,811
Dividend paid (Note 29)	–	(10,000,000)	(10,000,000)
Total comprehensive income for the year	–	7,085,110	7,085,110
Balance at 31 March 2025	22,372,024	1,137,897	23,509,921
Dividend paid (Note 29)	–	(6,500,000)	(6,500,000)
Total comprehensive income for the year	–	19,524,092	19,524,092
Balance at 31 March 2026	<u>22,372,024</u>	<u>14,161,989</u>	<u>36,534,013</u>

*The accompanying notes form an integral part of the financial statements.*

**Wipro Networks Pte. Limited**  
(Co. Reg. No. 199907933M)

**Statement of Cash Flows for the financial year ended 31 March 2026**

	2026 US\$	2025 US\$
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Profit before tax	20,784,062	7,292,810
Adjustments for		
Advances to employees written off/(back)	5,902	(14,548)
Allowance for expected credit losses, trade	392,899	24,161
Bad debt written off, trade	–	33,394
Depreciation of plant and equipment	39,027	47,281
Depreciation of right-of-use assets	226,806	227,188
Dividend income from related companies	(5,849)	(9,845)
Dividend income from subsidiaries	(20,114,101)	(7,269,826)
Interest expense on amount due to holding company	–	3,320
Interest expense on lease liabilities	26,802	41,855
Interest income from fixed deposits	(330,728)	–
Interest income from finance leases	(13,768)	(173,087)
Lease liabilities debit balance written off	–	432,927
Plant and equipment written off	7	25
Provision/(reversal) for unutilised annual leave	7,134	(17,427)
Unrealised foreign exchange gain	(33,106)	7,046
<b>Operating profit before working capital changes</b>	<b>985,087</b>	<b>625,274</b>
Decrease in finance lease receivables	113,371	763,000
Increase in trade and other receivables	(110,073)	(2,861,872)
Increase/(decrease) in contract assets	(2,157,943)	1,769,443
Increase/(decrease) in trade and other payables	428,140	(219,167)
Decrease in contract liabilities	(43,877)	(245,328)
Decrease in amount due from holding company	–	1,139,450
Increase in amount due to holding company	873,467	203,530
Decrease in amount due from a related company	–	44,296
<b>Cash flows generated from operations</b>	<b>88,172</b>	<b>1,218,626</b>
Foreign tax paid	(1,010,665)	(364,475)
Interest received	344,496	173,087
Income tax paid	(201,586)	–
Income tax refunded	–	413,062
<b>Net cash flows (used in)/from operating activities</b>	<b>(779,583)</b>	<b>1,440,300</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
Acquisition of a subsidiary	(2,524,250)	(390,000)
Dividends received	20,119,950	7,279,671
<b>Net cash flows from investing activities</b>	<b>17,595,700</b>	<b>6,889,671</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
Dividend paid	(6,500,000)	(10,000,000)
(Decrease)/increase in amount due to a related company	(2,456)	3,143
Interest paid	–	(3,320)
Repayment of principal portion of lease obligations	(253,305)	(868,374)
Repayment of interest portion of lease obligations	(26,802)	(41,855)
<b>Net cash flows used in financing activities</b>	<b>(6,782,563)</b>	<b>(10,910,406)</b>
Net increase/(decrease) in cash and cash equivalents	10,033,554	(2,580,435)
Cash and cash equivalents at beginning of year	2,456,800	5,037,235
<b>Cash and cash equivalents at end of year</b>	<b>12,490,354</b>	<b>2,456,800</b>

*The accompanying notes form an integral part of the financial statements.*

**Notes to the Financial Statements – 31 March 2026**

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These notes are an integral part of and should be read in conjunction with the accompanying financial statements.

**1. CORPORATE INFORMATION**

The Company is a private company limited by shares incorporated and domiciled in Singapore and its holding Company is Wipro Limited, a company incorporated in the Republic of India.

The registered office and place of business of the Company is located at 1 Changi Business Park Crescent #05-05 Podium Plaza 8 @ CBP Singapore 486025.

The principal activities of the Company are to carry on the business of equipment, services, maintenance and support for the establishment or integration of voice or data communication equipment products or systems.

**2. SUMMARY OF MATERIAL ACCOUNTING POLICY INFORMATION**

(a) *Basis of preparation*

The financial statements have been prepared in accordance with Financial Reporting Standards in Singapore (FRS).

The financial statements have been prepared on a historical cost basis except where otherwise described in the material accounting policy information below.

The financial statements are presented in United States Dollar (US\$ or USD) and all values are rounded to the nearest one-dollar unless otherwise stated.

(b) *Adoption of new and amended standards and interpretations*

The accounting policies adopted are consistent with those of the previous financial year except that in current financial year, the Company has adopted all the new and amended standards which are relevant to the Company and are effective for annual financial period beginning on or after 1 April 2025. The adoption of these standards did not have any material effect on the financial statements of the Company.

(c) *Standards issued but not yet effective*

A number of new standards and amendments to standard that have been issued are not yet effective and have not been applied in preparing these financial statements.

The directors expect that the adoption of these new and amended standards will have no material impact on the financial statements in the year of initial application.

(d) *Functional and foreign currency*

The management has determined the currency of the primary economic environment in which the Company operates i.e. functional currency, to be USD.

**Notes to the Financial Statements – 31 March 2026**

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**2. SUMMARY OF MATERIAL ACCOUNTING POLICY INFORMATION (continued)**

(d) *Functional and foreign currency (continued)*

*Foreign currency transactions*

Transactions in foreign currencies are measured in USD and are recorded on initial recognition at exchange rates approximating those ruling at the transaction dates. Monetary assets and liabilities denominated in foreign currencies are re-translated to the functional currency at the rate of exchange ruling at the end of the reporting period. Non-monetary assets and liabilities that are measured in terms of historical cost in a foreign currency are translated using the exchange rates as at the dates of initial recognition. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was measured.

Exchange differences arising on the settlement of monetary items or on translating monetary items at the end of the reporting period are recognised in profit or loss.

(e) *Plant and equipment*

All items of plant and equipment are initially recorded at cost. Subsequent to recognition, plant and equipment are measured at cost less accumulated depreciation and any accumulated impairment losses. The cost includes the cost of replacing part of the plant and equipment that are directly attributable to the acquisition, construction or production of a qualifying plant and equipment. The cost of an item of plant and equipment is recognised as an asset if, and only if, it is probable that future economic benefits associated with the item will flow to the Company and the cost of the item can be measured reliably.

When significant parts of plant and equipment are required to be replaced in intervals, the Company recognise such parts as individual assets with specific useful lives and depreciation, respectively. Likewise, when a major inspection is performed, its cost is recognised in the carrying amount of the plant and equipment as a replacement if the recognition criteria are satisfied. All other repair and maintenance costs are recognised in profit or loss as incurred.

Depreciation is computed on a straight-line basis over the estimated useful lives of the assets as follows

Computer	–	3 years
Furniture and fittings	–	5 years
Non-telecom data center	–	5 years

Fully-depreciated assets are retained in the financial statement until they are no longer in use.

The carrying values of plant and equipment are reviewed for impairment when events or changes in circumstances indicate that the carrying value may not be recoverable.

The residual value, useful life and depreciation method are reviewed at the end of each reporting period, and adjusted prospectively, if appropriate.

**Notes to the Financial Statements – 31 March 2026**

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**2. SUMMARY OF MATERIAL ACCOUNTING POLICY INFORMATION (continued)**

(e) *Plant and equipment (continued)*

An item of plant and equipment is de-recognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on de-recognition of the asset is included in the profit or loss in the year the asset is de-recognised.

(f) *Subsidiaries*

A subsidiary is an investee that is controlled by the Company. The Company controls an investee when it is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee.

In the Company's separate financial statements, investments in subsidiaries are accounted for at cost less impairment losses.

*Consolidated financial statements*

The financial statements of the subsidiaries have not been consolidated with the Company's financial statements as the Company is a wholly-owned subsidiary of Wipro Limited, a company incorporated in India, which prepares consolidated financial statements on a worldwide basis. Such financial statements are publicly available.

The registered address of Wipro Limited is Doddakannelli, Sarjapur Road, Bengaluru – 560 035, Karnataka, India.

Investments in subsidiaries in the financial statements of the Company are stated at cost, less any impairment in recoverable value.

(g) *Financial instruments*

(i) *Financial assets*

*Initial recognition and measurement*

Financial assets are recognised when, and only when the entity becomes party to the contractual provisions of the instruments.

At initial recognition, the Company measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss (FVPL), transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at FVPL fair are expensed in profit or loss.

Trade receivables are measured at the amount of consideration to which the Company expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third party, if the trade receivables do not contain a significant financing component at initial recognition.

**Notes to the Financial Statements – 31 March 2026**

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**2. SUMMARY OF MATERIAL ACCOUNTING POLICY INFORMATION (continued)**

(g) *Financial instruments (continued)*

(i) *Financial assets (continued)*

*Subsequent measurement*

*Investments in debt instruments*

Subsequent measurement of debt instruments depends on the business model for managing the asset and the contractual cash flow characteristics of the asset. The three measurement categories for classification of debt instruments are amortised cost, fair value through other comprehensive income (FVOCI) and FVPL. The three measurement categories for classification of debt instruments are:

▪ *Amortised cost*

Financial assets that are held for the collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. Financial assets are measured at amortised cost using the effective interest method, less impairment. Gains and losses are recognised in profit or loss when the assets are de-recognised or impaired, and through amortisation process.

▪ *Fair value through other comprehensive income (FVOCI)*

Financial assets that are held for collection of contractual cash flows and for selling the financial assets, where the assets' cash flows represent solely payments of principal and interest, are measured at FVOCI. Financial assets measured at FVOCI are subsequently measured at fair value. Any gains or losses from changes in fair value of the financial assets are recognised in other comprehensive income, except for impairment losses, foreign exchange gains and losses and interest calculated using the effective interest method are recognised in profit or loss. The cumulative gain or loss previously recognised in other comprehensive income is reclassified from equity to profit or loss as a reclassification adjustment when the financial asset is de-recognised.

▪ *Fair value through profit or loss (FVPL)*

Assets that do not meet the criteria for amortised cost or FVOCI are measured at FVPL. A gain or loss on a debt instrument that is subsequently measured at FVPL and is not part of a hedging relationship is recognised in profit or loss in the period in which it arises.

*Investments in equity instruments*

On initial recognition of an investment in equity instrument that is not held for trading, the Company may irrevocably elect to present subsequent changes in FVOCI which will not be reclassified subsequently to profit or loss. Dividends from such investments are to be recognised in profit or loss when the right to receive payments is established. For investments in equity instruments which the Company has not elected to present subsequent changes in FVOCI, changes in fair value are recognised in profit or loss.

**2. SUMMARY OF MATERIAL ACCOUNTING POLICY INFORMATION (continued)**

(g) *Financial instruments (continued)*

(i) *Financial assets (continued)*

*De-recognition*

A financial asset is de-recognised where the contractual right to receive cash flows from the asset has expired. On de-recognition of a financial asset in its entirety, the difference between the carrying amount and the sum of the consideration received and any cumulative gain or loss that had been recognised in other comprehensive income for debt instruments is recognised in profit or loss.

(ii) *Financial liabilities*

*Initial recognition and measurement*

Financial liabilities are recognised when, and only when, the Company becomes a party to the contractual provisions of the financial instrument. The Company determines the classification of its financial liabilities at initial recognition.

All financial liabilities are recognised initially at fair value plus in the case of financial liabilities not at FVPL, directly attributable transaction costs.

*Subsequent measurement*

After initial recognition, financial liabilities that are not carried at FVPL are subsequently measured at amortised cost using the effective interest method. Gains and losses are recognised in profit or loss when the liabilities are de-recognised, and through the amortisation process.

*De-recognition*

A financial liability is de-recognised when the obligation under the liability is discharged or cancelled or expires. On de-recognition, the difference between the carrying amounts and the consideration paid is recognised in profit or loss.

(iii) *Offsetting of financial instruments*

Financial assets and financial liabilities are offset and the net amount is reported in the statement of financial position if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, to realise the assets and settle the liabilities simultaneously.

(h) *Contract balances*

*Contract assets*

A contract asset is the right to consideration in exchange for goods or services transferred to the customer. If the Company performs by transferring goods or services to a customer before the customer pays consideration or before payment is due, a contract asset is recognised for the earned consideration that is conditional.

**2. SUMMARY OF MATERIAL ACCOUNTING POLICY INFORMATION (continued)**

(h) *Contract balances (continued)*

*Contract liabilities*

A contract liability is the obligation to transfer goods or services to a customer for which the Company has received consideration (or an amount of consideration is due) from the customer. If a customer pays consideration before the Company transfers goods or services to the customer, a contract liability is recognised when the payment is made or the payment is due (whichever is earlier). Contract liabilities are recognised as revenue when the Company performs under the contract.

(i) *Intangible assets*

Intangible assets acquired separately are measured initially at cost. Following initial acquisition, intangible assets are measured at cost less any accumulated amortisation and accumulated impairment losses.

Internally generated intangible assets, excluding capitalised development costs, are not capitalised and expenditure is reflected in profit or loss in the year in which the expenditure is incurred.

Intangible assets with finite useful lives are amortised on a straight-line basis over the estimated useful lives and assessed for impairment whenever there is an indication that the intangible assets may be impaired. The amortisation period and the amortisation method are reviewed at least at each reporting period. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset is accounted for by changing the amortisation period or method, as appropriate, and are treated as changes in accounting estimates.

Intangible assets with indefinite useful lives or not yet available for use are tested for impairment annually or more frequently if the events and circumstances indicate that the carrying value may be impaired either individually or at the cash generating unit level. Such intangible assets are not amortised. The useful life of an intangible asset with an indefinite useful life is reviewed annually to determine whether the useful life assessment continues to be supportable. If not, the change in useful life from indefinite to finite is made on a prospective basis.

Gains or losses arising from de-recognition of an intangible asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognised in the profit or loss when the asset is de-recognised.

▪ *Goodwill*

Goodwill is initially measured at cost. Following initial recognition, goodwill is measured at cost less any accumulated impairment losses.

For the purpose of impairment testing, goodwill acquired in a business combination is, from the acquisition date, allocated to the Company's cash-generating units that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the acquire are assigned to those units.

**Notes to the Financial Statements – 31 March 2026**

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**2. SUMMARY OF MATERIAL ACCOUNTING POLICY INFORMATION (continued)**

(i) *Intangible assets (continued)*

▪ *Goodwill (continued)*

The cash generating units to which goodwill have been allocated is tested for impairment annually and whenever there is an indication that the cash-generating unit may be impaired. Impairment is determined for goodwill by assessing the recoverable amount of each cash-generating (or group of cash-generating units) to which the goodwill relates. Where the recoverable amount of the cash-generating unit is less than the carrying amount, an impairment loss is recognised in profit and loss. Impairment losses recognised for goodwill are not reversed in subsequent periods.

Where goodwill forms part of a cash-generating unit and part of the operating within the cash-generating unit is disposed of, the goodwill associated with the operation disposed of, is included in the carrying amount of the operation when determining the gain or loss on disposal of the operation. Goodwill disposed of in this circumstance is measured based on the relative fair values of the operations disposed of and the portion of the cash-generating unit retained.

▪ *Other intangible assets*

Intangible assets acquired separately are measured initially at cost. The cost of intangible assets acquired in business combination is their fair value as at the date of acquisition. Following initial acquisition, intangible assets are measured at cost less any accumulated amortisation and accumulated impairment losses.

Intangible assets with finite useful lives are amortised on a straight-line basis over the estimated useful lives and assessed for impairment whenever there is an indication that the intangible assets may be impaired. The amortisation period and the amortisation method are reviewed at least at each reporting period.

Intangible assets with indefinite useful lives or not yet available for use are tested for impairment annually or more frequently if the events and circumstances indicate that the carrying value may be impaired either individually or at the cash-generating unit level. Such intangible assets are not amortised. The useful life of an intangible asset with an indefinite useful life is reviewed annually to determine whether the useful life assessment continues to be supportable.

▪ *Contractual customer relationships and non-compete rights*

Contractual customer relationships and non-compete rights acquired in a purchase of a business are recognised at fair value at the acquisition date. They have a finite useful life and are at cost less accumulated amortisation less impairment losses. Amortisation is calculated using the straight-line method over five years, which is their expected useful life.

**2. SUMMARY OF MATERIAL ACCOUNTING POLICY INFORMATION (continued)**

(j) *Impairment of financial assets*

The Company recognises an allowance for expected credit losses (ECLs) for all debt instruments not held at fair value through profit or loss and financial guarantee contracts. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Company expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

ECLs are recognised in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12-months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is required for credit losses expected over the remaining life of the exposure, irrespective of the timing of the default (a lifetime ECL).

For trade receivables and contract assets, the Company applies a simplified approach in calculating ECLs. Therefore, the Company does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. The Company has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment which could affect debtors' ability to pay.

For debt instruments at fair value through OCI, the Company applies the low credit risk simplification. At every reporting date, the Company evaluates whether the debt instrument is considered to have low credit risk using all reasonable and supportable information that is available without undue cost or effort. In making that evaluation, the Company reassesses the internal credit rating of the debt instrument. In addition, the Company considers that there has been a significant increase in credit risk when the contractual payments are more than 30 days past due.

The Company considers a financial asset in default when contractual payments are 90 days past due. However, in certain cases, the Company may also consider a financial asset to be in default when internal or external information indicates that the Company is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Company. A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

*Credit-impaired financial assets*

A financial asset is credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of that financial asset have occurred. Evidence that a financial asset is credit-impaired includes observable data about the following events

- (i) significant financial difficulty of the issuer or the borrower;
- (ii) a breach of contract, such as a default or past due event;

**2. SUMMARY OF MATERIAL ACCOUNTING POLICY INFORMATION (continued)**

(j) ***Impairment of financial assets (continued)***

*Credit-impaired financial assets (continued)*

- (iii) the lender(s) of the borrower, for economic or contractual reasons relating to the borrower's financial difficulty, having granted to the borrower a concession(s) that the lender(s) would not otherwise consider;
- (iv) it is becoming probable that the borrower will enter bankruptcy or other financial reorganisation; or
- (v) the disappearance of an active market for that financial asset because of financial difficulties.

*Write-off*

The gross carrying amount of a financial asset is written off (either partially or in full) to the extent that there is no realistic prospect of recovery. This is generally the case when the Company determines that the debtor does not have assets or sources of income that could generate sufficient cash flows to repay the amounts subject to the write-off. However, financial assets that are written off could still be subject to enforcement activities in order to comply with the procedures for recovery of amounts due.

(k) ***Impairment of non-financial assets***

The Company assesses at the end of each reporting period whether there is an indication that a non-financial asset, may be impaired. If any such an indication exists, or when annual impairment testing for an asset is required, the Company makes an estimate of the asset's recoverable amount.

For the purpose of impairment testing, the recoverable amount (i.e. the higher of the fair value less cost to sell and the value-in-use) is determined on an individual asset basis unless the asset does not generate cash inflows that are largely independent of those from other assets. If this is the case, the recoverable amount is determined for the cash generation unit to which the asset belongs.

The difference between the carrying amount and recoverable amount is recognised as an impairment loss in profit or loss, unless the asset is carried at revalued amount, in which case, such impairment loss is treated as a revaluation decrease.

(l) ***Cash and cash equivalents***

Cash and cash equivalents comprise cash at bank and short-term deposits with a maturity of three months or less, highly liquid investments that are readily convertible to known amount of cash and which are subject to an insignificant risk of change in value.

(m) ***Trade and other payables***

Trade and other payables are non-interest bearing and trade payable are normally settled on 30 to 90 days' terms while other payables have an average term of six months.

**Notes to the Financial Statements – 31 March 2026**

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**2. SUMMARY OF MATERIAL ACCOUNTING POLICY INFORMATION (continued)**

(n) *Provisions*

Provisions are recognised when the Company has a present obligation (legal or constructive), as a result of a past event, and when it is probable that an outflow of economic resources will be required to settle the obligation and the amount of the obligation can be estimated reliably.

Provisions are reviewed at the end of each reporting period and adjusted to reflect the current best estimate. If it is no longer probable that an outflow of economic resources will be required to settle the obligation, the provision is reversed. If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, where appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

(o) *Employee benefits*

(i) *Defined contribution plans*

Defined contribution plans are post-employment benefit plans under which the Company pays fixed contributions into a separate entity (a fund) and will have no legal or constructive obligation to pay further contributions if the fund does not hold sufficient assets to pay all employee benefits relating to employee service in the current and prior periods.

In particular, the Company makes contributions to the Central Provident Fund (“CPF”) scheme in Singapore, a defined contribution pension scheme. These contributions are recognised as an expense in the period in which the related service is performed.

(ii) *Employee leave entitlement*

Employee entitlements to annual leave are recognised as a liability when they accrue to employees. The estimated liability for leave is recognised for services rendered by employees up to the end of the reporting period.

(p) *Leases*

The Company assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. Reassessment is only required when the terms and conditions of the contract are changed.

(i) *As lessee*

The Company applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Company recognises lease liabilities representing the obligations to make lease payments and right-of-use assets representing the right to use the underlying leased assets.

**Notes to the Financial Statements – 31 March 2026**

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**2. SUMMARY OF MATERIAL ACCOUNTING POLICY INFORMATION (continued)**

(p) *Leases (continued)*

(i) *As lessee (continued)*

▪ *Right-of-use assets*

The Company recognises right-of-use assets at the commencement date of the lease (i.e. the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets, as follows

Office premises – 3 years

If ownership of the leased asset transfers to the Company at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset.

▪ *Lease liabilities*

At the commencement date of the lease, the Company recognises lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in-substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Company and payments of penalties for terminating the lease, if the lease term reflects the Company exercising the option to terminate.

Variable lease payments that do not depend on an index or a rate are recognised as expenses (unless they are incurred to produce inventories) in the period in which the event or condition that triggers the payment occurs.

The initial measurement of lease liability is measured at the present value of the lease payments discounted using the implicit rate in the lease, if the rate can be readily determined. If that rate cannot be readily determined, the Company shall use its incremental borrowing rate.

In calculating the present value of lease payments, the Company uses its incremental borrowing rate at the lease commencement date because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (e.g. changes to future payments resulting from a change in an index or rate used to determine such lease payments) or a change in the assessment of an option to purchase the underlying asset.

**2. SUMMARY OF MATERIAL ACCOUNTING POLICY INFORMATION (continued)**

(p) ***Leases (continued)***

(i) *As lessee (continued)*

▪ *Short-term and low value leases*

The Company applies the short-term lease recognition exemption to its short-term leases (i.e. those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies the lease of low-value assets recognition exemption to leases of office equipment that are considered to be low value. Lease payments on short-term leases and leases of low value assets are recognised as expense on a straight-line basis over the lease term.

(ii) *As lessor*

Leases in which the Company does not transfer substantially all the risks and rewards incidental to ownership of an asset are classified as operating leases. Rental income arising from operating leases on the Company's investment properties is accounted for on a straight-line basis over the lease terms. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised over the lease term on the same basis as rental income. Contingent rents are recognised as revenue in the period in which they are earned.

(q) ***Government grants***

Government grants are recognised when there is reasonable assurance that the grant will be received and all attaching conditions will be complied with.

Government grant shall be recognised in profit or loss on a systematic basis over the periods in which the entity recognises as expenses the related costs for which the grants are intended to compensate. Grants related to income may be presented as a credit in profit or loss, either separately or under a general heading such as "Other income". Alternatively, they are deducted in reporting the related expenses.

(r) ***Dividends***

Interim dividends are simultaneously proposed and declared, because the articles of association of the Company grant the directors the authority to declare interim dividends. Consequently, interim dividends are recognised directly as a liability when they are proposed and declared.

(s) ***Revenue***

Revenue is measured based on the consideration to which the Company expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third parties.

**Notes to the Financial Statements – 31 March 2026**

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**2. SUMMARY OF MATERIAL ACCOUNTING POLICY INFORMATION (continued)**

(s) *Revenue (continued)*

Revenue is recognised when the Company satisfies a performance obligation by transferring a promised good or service to the customer, which is when the customer obtains control of the good or service. A performance obligation may be satisfied at a point in time or over time. The amount of revenue recognised is the amount allocated to the satisfied performance obligation.

Revenue is recognised when a performance obligation is satisfied. Revenue is measured based on consideration of which the Company expects to be entitled in exchange for transferring promised good or services to a customer, excluding amounts collected on behalf of third parties (i.e. sales related taxes). The consideration promised in the contracts with customers may include fixed amounts, variable consideration or both. Variable consideration, including volume discounts, is estimated using the expected value method or most likely amount method, and is recognised only to the extent that it is highly probable that a significant reversal of cumulative revenue will not occur when the uncertainty is resolved.

Where a volume discount is contractually agreed with a customer, the estimated discount is deducted from revenue in the period in which the related services are rendered, with a provision of volume discount recognised on the statement of financial position.

(i) *Time and materials contracts*

Revenue relating to time and materials is recognised as the related services are rendered.

(ii) *Fixed price development contracts*

Revenues from fixed-price contracts, including software development, and integration contracts, where the performance obligations are satisfied over time, are recognised using the percentage completion method. Percentage of completion is determined based on project costs incurred to date as a percentage of total estimated project costs required to complete the project. The cost expended (or input) method has been used to measure progress towards completion as there is a direct relationship between input and productivity. If the Company is not able to reasonably measure the progress of completion, revenue is recognised only to the extent of costs incurred, for which recoverability is probable. When total cost estimates exceed revenue in an arrangement, the estimated losses are recognised in profit or loss in the period in which such losses become probable based on the current contract estimates as an onerous contract provision.

A contract asset is a right to consideration that is conditional upon factors other than the passage of time. Contract assets primarily relate to unbilled amounts on fixed-price development contracts and time and material contracts and are classified as financial asset as the contractual right to consideration is dependent on completion of contractual milestones.

**Notes to the Financial Statements – 31 March 2026**

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**2. SUMMARY OF MATERIAL ACCOUNTING POLICY INFORMATION (continued)**

(s) *Revenue (continued)*

(ii) *Fixed price development contracts (continued)*

A contract liability is an entity's obligation to transfer goods or services to a customer for which the entity has received consideration (or the amount is due) from the customer. Contract liability can also represent contractual discount given to certain customers on completion of the project which in such a case the contract liability will be de-recognised by offsetting against the trade receivable.

Unbilled revenues on other than fixed price development contracts are classified as a financial asset where the right to consideration is unconditional upon passage of time.

(iii) *Maintenance contracts*

Revenues related to fixed-price maintenance, testing and business process services are recognised based on the Company right to invoice for services performed for contracts in which the invoicing is representative of the value being delivered. If invoiced amount is not consistent with value delivered, revenues are recognised as the service is performed using the percentage of completion method. When services are performed through an indefinite number of repetitive acts over a specified period, revenue is recognised on a straight-line basis over the specified period unless some other method better represents the stage of completion.

In certain projects, a fixed quantum of service or output units is agreed at a fixed price for a fixed term. In such contracts, revenue is recognised with respect to the actual output achieved till date as a percentage of total contractual output. Any residual service unutilised by the customer is recognised as revenue on completion of the term.

(iv) *Volume-based contracts*

Revenue is recognised as and when the related services are rendered.

(v) *Products*

Revenue from product sales is recognised when the customer obtains control of the specified asset.

(vi) *Others*

Any change in scope or price is considered as a contract modification. The Company accounts for modifications to existing contracts by assessing whether the services added are distinct and whether the pricing is at the stand-alone selling price. Services added that are not distinct are accounted for on a cumulative catch-up basis, while those that are distinct are accounted for prospectively, either as a separate contract if the additional services are priced at the stand-alone selling price, or as a termination of the existing contract and creation of a new contract if not priced at the stand-alone selling price.

**Notes to the Financial Statements – 31 March 2026**

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**2. SUMMARY OF MATERIAL ACCOUNTING POLICY INFORMATION (continued)**

(s) *Revenue (continued)*

(vi) *Others (continued)*

Incremental costs that relate directly to a contract and incurred in securing a contract with a customer are recognised as an asset when the Company expects to recover these costs and amortised over the contract term.

The Company assesses the timing of the transfer of goods or services to the customer as compared to the timing of payments to determine whether a significant financing component exists. As a practical expedient, the company does not assess the existence of a significant financing component when the difference between payment and transfer of deliverables is a year or less. If the difference in timing arises for reasons other than the provision of finance to either the customer or us, no financing component is deemed to exist.

(vii) *Dividend income*

Dividend income is recognised when the Company's right to receive payment is established.

(viii) *Interest income*

Interest income is recognised using the effective-interest method.

(t) *Taxes*

(i) *Current income tax*

Current income tax assets and liabilities for the current and prior periods are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantially enacted at the end of the reporting period.

Current income taxes are recognised in the profit or loss except to the extent that tax relates to items recognised outside profit or loss, either in other comprehensive income or directly in equity. Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

(ii) *Deferred tax*

Deferred tax is provided using the liability method on temporary differences at the balance sheet date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred tax assets are recognised for all deductible temporary differences, carry forward of unused tax credits and unused tax losses, to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilised.

**Notes to the Financial Statements – 31 March 2026**

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**2. SUMMARY OF MATERIAL ACCOUNTING POLICY INFORMATION (continued)**

(t) *Taxes (continued)*

(ii) *Deferred tax (continued)*

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are reassessed at the end of each reporting period and are recognised to the extent that it has become probable that future taxable profit will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured using the tax rates that are expected to apply to the year when the asset is realised or the liability is settled, based on tax rates and tax laws that have been enacted or substantively enacted at the end of reporting period.

Deferred tax relating to items recognised outside profit or loss is recognised outside profit or loss. Deferred tax items are recognised in correlation to the underlying transaction either in other comprehensive income or directly in equity.

Deferred tax assets and deferred tax liabilities are offset, if a legally enforceable right exists to set off current income tax assets against current income tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

(iii) *Goods and Services Tax*

Revenue, expenses and assets are recognised net of the amount of Goods and Services Tax (“GST”) except

- Where the GST incurred in a purchase of assets or services is not recoverable from the taxation authority, in which case the GST is recognised as part of the cost of acquisition of the asset or as part of the expense item as applicable; and
- Receivables and payables that are stated with the amount of GST included.

The net amount of GST recoverable from, or payable to, the taxation authority is included as part of receivables or payables in the statement of financial position.

(u) *Related parties*

A related party is defined as follows

- (a) A person or a close member of that person’s family is related to the Company if that person
- (i) Has control or joint control over the Company;
  - (ii) Has significant influence over the Company; or
  - (iii) Is a member of the key management personnel of the Company or of a parent of the Company.

**Notes to the Financial Statements – 31 March 2026**

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**2. SUMMARY OF MATERIAL ACCOUNTING POLICY INFORMATION (continued)**

(u) *Related parties (continued)*

- (b) An entity is related to the Company if any of the following conditions applies
- (i) The entity and the Company are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others);
  - (ii) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member);
  - (iii) Both entities are joint ventures of the same third party;
  - (iv) One entity is a joint venture of a third entity and the other entity is an associate of the third entity;
  - (v) The entity is a post-employment benefit plan for the benefit of employees of either the Company or an entity related to the Company. If the Company is itself such a plan, the sponsoring employers are also related to the Company;
  - (vi) The entity is controlled or jointly controlled by a person identified in (a);
  - (vii) A person identified in (a) (i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).
  - (viii) The entity, or any member of a group of which it is a part, provides key management personnel services to the Company or to the parent of the Company.

**3. SIGNIFICANT ACCOUNTING ESTIMATES AND JUDGEMENTS**

The preparation of the Company's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenue, expenses, assets, liabilities, and the disclosure of contingent liabilities at the end of each reporting period. However, uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of the asset or liability affected in the future periods.

▪ *Estimates and assumptions*

The key assumptions concerning the future and other key sources of estimation uncertainty as at the end of the reporting period are discussed below. The Company based its assumptions and estimates on parameters available when the financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising beyond the control of the Company. Such changes are reflected in the assumptions when they occur.

(i) *Impairment of goodwill*

Determining whether goodwill is impaired requires an estimation of the value in use of the cash-generating units ("CGU") to which goodwill has been allocated. The value-in-use calculation requires the entity to estimate the future cash flows expected to arise from the CGU and a suitable discount rate in order to calculate present value. The carrying amount of goodwill as at 31 March 2026 amounted to US\$1,320,839 (2025: US\$1,320,839). During the financial year, no impairment loss was recognised. Further information is disclosed in Note 5 to the financial statements.

**Notes to the Financial Statements – 31 March 2026**

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**3. SIGNIFICANT ACCOUNTING ESTIMATES AND JUDGEMENTS (continued)**

▪ *Estimates and assumptions (continued)*

(ii) *Impairment of investments in subsidiaries*

The Company assesses at end of each reporting period whether there is any objective evidence that the investments in subsidiaries are impaired. To determine whether there is objective evidence of impairment, the Company considers factors such as the industry and sector performance, technology changes, operational and financing cash flow. Management will exercise significant judgement to evaluate the financial conditions and business prospects of the investment. Where there is objective evidence of impairment, the amount and timing of future cash flows are estimated based on the forecasted performance of the subsidiaries. The carrying amounts of the Company's investment in subsidiaries is disclosed in Note 7 to the financial statements.

(iii) *Impairment of trade receivables, contract assets and finance lease receivables*

The Company determines the loss allowance of trade receivables, contracts assets and finance lease receivables using lifetime expected credit loss ("ECL"). The Company determines the ECL based on historical credit loss experience and past due status of the trade receivables, contract assets and finance lease receivables, adjusted as appropriate to reflect current conditions and estimates of future economic conditions.

The carrying amounts of the trade receivables, contract assets and finance lease receivables as at the end of each reporting period are disclosed in Notes 11, 13 and 9 to the financial statements respectively.

(iv) *Measurement of lease liabilities*

Lease liabilities are measured at the present value of the contractual payments due to the lessor over the lease term. The Company has determined the discount rate by reference to the respective lessee's implicit inherent rate or the incremental borrowing rate when the rate inherent in the lease is not readily determinable. The Company obtains the relevant market interest rate after considering the applicable geographical location where the lessee operates as well as the term of the lease. Management considers its own credit spread information from its recent borrowings, industry data available as well as any security available in order to adjust the market interest rate obtained from similar economic environment, term and value of the lease.

The weighted-average incremental borrowing rate applied to lease liabilities as at 31 March 2026 was 2.11% (2025: 2.11%). The carrying amount of lease liabilities as at 31 March 2026 amounted to US\$237,535 (2025: US\$490,840). If the incremental borrowing rate had been 0.5% (2025: 0.5%) higher or lower than management's estimates, the Company's lease liabilities would have decreased or increased by approximately US\$1,188 (2025: US\$2,454).

**Notes to the Financial Statements – 31 March 2026**

**3. SIGNIFICANT ACCOUNTING ESTIMATES AND JUDGEMENTS (continued)**

▪ *Judgement made in applying accounting policies*

There were no material judgements made by management in the process of apply the accounting policies that has the most significant effect on the amounts recognised in the financial statements.

**4. PLANT AND EQUIPMENT**

	<b>Computer</b> US\$	<b>Furniture and fittings</b> US\$	<b>Non-telecom data center</b> US\$	<b>Total</b> US\$
<b>Cost</b>				
At 1 April 2024	233,857	341,353	37,000	612,210
Write-off	(26,078)	–	–	(26,078)
At 31 March 2025	207,779	341,353	37,000	586,132
Write-off	(20,410)	–	–	(20,410)
At 31 March 2026	187,369	341,353	37,000	565,722
<b>Accumulated depreciation</b>				
At 1 April 2024	135,298	340,318	31,517	507,133
Charge for the year	41,584	223	5,474	47,281
Write-off	(26,053)	–	–	(26,053)
At 31 March 2025	150,829	340,541	36,991	528,361
Charge for the year	38,805	222	–	39,027
Write-off	(20,403)	–	–	(20,403)
At 31 March 2026	169,231	340,763	36,991	546,985
<b>Net carrying amount</b>				
At 31 March 2025	56,950	812	9	57,771
At 31 March 2026	18,138	590	9	18,737

**5. INTANGIBLE ASSETS**

	<b>Contractual customer relationship</b> US\$	<b>Goodwill</b> US\$	<b>Non- compete rights</b> US\$	<b>Total</b> US\$
<b>Cost</b>				
At 1 April 2024, 31 March 2025 and 31 March 2026	7,245,071	1,320,839	1,920,000	10,485,910
<b>Accumulated amortisation</b>				
At 1 April 2024, 31 March 2025 and 31 March 2026	7,245,071	–	1,913,074	9,158,145
<b>Net carrying amount</b>				
At 31 March 2025 and 31 March 2026	–	1,320,839	6,926	1,327,765

**Notes to the Financial Statements – 31 March 2026**

**5. INTANGIBLE ASSETS (continued)**

Goodwill represents the excess of the purchase consideration over the fair value of the net identification assets acquired from the purchase of a business.

The recoverable amount of the goodwill is valued based on a value-in-use calculation using cash flow projections from financial budgets covering a 5-year (2025: 3-year) period based on past performance and management's expectations of the market development. The pre-tax discount rate applied to the cash flow projections is 9.18% (2025: 9.62%) and reflects specific risks relating to the business. The perpetual growth rate used to extrapolate the cash flows beyond the 5-year period is 2% (2025: 2%).

**6. RIGHT-OF-USE ASSET**

	<b>Office premises</b> US\$
<b>Cost</b>	
At 1 April 2024	697,403
Addition	680,418
Write-off	(697,403)
At 31 March 2025 and 31 March 2026	<u>680,418</u>
<b>Accumulated depreciation</b>	
At 1 April 2024	686,360
Charge for the year	227,188
Write-off	(697,403)
At 31 March 2025 and 1 April 2025	<u>216,145</u>
Charge for the year	226,806
At 31 March 2026	<u>442,951</u>
<b>Net carrying amount</b>	
At 31 March 2025	<u>464,273</u>
At 31 March 2026	<u>237,467</u>

The Company has lease contract for its office premises. The Company's obligations under this lease is secured by the lessor's title to the leased asset. The Company is restricted from assigning and subleasing the leased asset. The average lease term of the asset is 3 years (2025: 3 years).

The carrying amounts of lease liabilities and maturity analysis of lease liabilities is presented in Note 21 to the financial statements.

	<b>2026</b> US\$	<b>2025</b> US\$
(i) Amounts recognised in statement of profit or loss		
Depreciation of right-of-use assets	226,806	227,188
Interest expense on lease liabilities	25,231	36,048
	<u>252,037</u>	<u>263,236</u>

(ii) The Company's total cash outflow for the lease amounted to US\$252,117 (2025: US\$243,079) in 2026.

**Notes to the Financial Statements – 31 March 2026**

**7. INVESTMENTS IN SUBSIDIARIES**

	<b>2026</b> US\$	<b>2025</b> US\$
Unquoted equity shares at cost	<u>16,264,251</u>	<u>13,740,001</u>

Details of the subsidiaries at 31 March are as follows

<b>Name and principal activities</b>	<b>Country of incorporation</b>	<b>Cost of investment</b>		<b>Proportion of ownership interest</b>	
		<b>2026</b> US\$	<b>2025</b> US\$	<b>2026</b> %	<b>2025</b> %
Applied Value Technologies Pte. Ltd. + (Engaged in the business of providing information technology services and related products)	Singapore	390,000	390,000	100	100
Wipro Technologies Sdn Bhd* (Engaged in the business of providing information technology services)	Malaysia	24,251	1	100	100
Wipro Dalian Limited * (Engaged in the business of providing information technology services and related products)	China	8,000,000	8,000,000	100	100
Wipro Chengdu Limited * (Engaged in the business of providing information technology services and related products)	China	5,350,000	5,350,000	91	91
Wipro Tianjin Limited * (Engaged in the business of providing information technology services and related products)	China	2,500,000	–	100	–
		<u>16,264,251</u>	<u>13,740,001</u>		

+ Audited by HLB Atrede LLP

\* Audited by other firms

**Notes to the Financial Statements – 31 March 2026**

**7. INVESTMENTS IN SUBSIDIARIES (continued)**

On 23 September 2025, the Company established a wholly-owned subsidiary, Wipro Tianjin Limited for a cash consideration of US\$2,500,000.

On 28 October 2025, the Company increased its investment in Wipro Technologies Sdn. Bhd. for a cash consideration of US\$24,250.

**8. OTHER INVESTMENTS**

	<b>2026</b>	<b>2025</b>
	US\$	US\$
<i>At fair value through other comprehensive income</i>		
Unquoted equity instruments	<u>4,804</u>	<u>4,804</u>

*Investment in unquoted equity instruments*

The Company has elected to measure the unquoted equity instruments at fair value through other comprehensive income as the Company intends to hold these equity securities for long-term appreciation.

The unquoted equity instrument does not have quoted market prices in an active market nor are there other methods readily available which can reasonably estimate their fair value. Hence, it is not practicable to determine their fair value with sufficient reliability without incurring excessive costs.

**9. FINANCE LEASE RECEIVABLES**

These leases have terms of renewal but no purchase options and escalation clauses. Renewals are at the opinion of the entity that holds the lease. The average discounted rate implicit in the leases is 5.30% (2025: 2.91%) per annum.

Future minimum lease payment receivable under finance leases together with the present value of the net minimum lease receipts are as follows

	<b>Minimum payments receivable</b>	<b>Deferred interest income</b>	<b>Present value</b>
	US\$	US\$	US\$
<b>2026</b>			
Minimum lease payments receivable			
Due within one year	19,330	(6)	19,324
Total	<u>19,330</u>	<u>(6)</u>	<u>19,324</u>
<b>2025</b>			
Minimum lease payments receivable			
Due within one year	135,155	(2,666)	132,489
Due within two to five years	212	(6)	206
Total	<u>135,367</u>	<u>(2,672)</u>	<u>132,695</u>

**Notes to the Financial Statements – 31 March 2026**

**9. FINANCE LEASE RECEIVABLES (continued)**

Finance lease receivables denominated in foreign currency as at 31 March are as follows

	2026 US\$	2025 US\$
Singapore Dollar	—	5,028

**10. DEFERRED TAX ASSETS**

*Deferred tax assets*

Allowance for expected credit losses	76,994	—
Total deferred tax assets	76,994	—
Overprovision of deferred tax assets	36,637	24,274
	<u>113,601</u>	<u>24,274</u>

*Deferred tax liabilities*

Differences in depreciation	(2,932)	(9,821)
Total deferred tax liabilities	(2,932)	(9,821)
Underprovision of deferred tax liabilities	2,932	9,821
	<u>—</u>	<u>—</u>
	<u>113,601</u>	<u>24,274</u>

**11. TRADE RECEIVABLES**

Trade receivables	6,499,822	6,460,951
Less: Allowance for expected credit losses	(452,754)	(60,204)
	<u>6,047,068</u>	<u>6,400,747</u>

Trade receivables are non-interest bearing and are generally on 30 to 90 days' terms. They are recognised at their original invoice amounts which represents their fair values on initial recognition.

Trade receivables denominated in foreign currency as at 31 March are as follows

Singapore Dollar	<u>2,025,581</u>	<u>3,228,550</u>
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The Company assesses as at the end of the reporting period whether there is objective evidence that trade receivables are impaired.

*Receivables that are impaired*

The Company has applied the simplified approach in accordance with FRS 109 to measure the loss allowance of trade receivables using lifetime ECL. The Company determines the ECL based on historical credit loss experience and past due status of these receivables, adjusted as appropriate to reflect current conditions and estimates of future economic conditions. The Company has measured the ECL on the trade receivables to be 35% for trade receivables aged between 181 to 360 days and 100% for trade receivables aged more than 360 days.

**Notes to the Financial Statements – 31 March 2026**

**11. TRADE RECEIVABLES (continued)**

The table below shows the movements in lifetime ECL that has been recognised for trade receivables in accordance with the simplified approach.

	<b>Lifetime ECL not credit impaired US\$</b>	<b>Total US\$</b>
Balance as at 1 April 2024	36,047	36,047
Charge for the year	24,161	24,161
Currency re-alignment	(4)	(4)
Balance as at 31 March 2025	60,204	60,204
Charge for the year	392,899	392,899
Currency re-alignment	(349)	(349)
Balance as at 31 March 2026	<u>452,754</u>	<u>452,754</u>

The following tables provide information about the exposure to credit risk and ECLs for trade receivables for individual customers as at 31 March 2026 and 2025.

	<b>Expected credit loss rate %</b>	<b>Gross carrying amount US\$</b>	<b>Impairment loss allowance US\$</b>	<b>Credit impaired</b>
<b>2026</b>				
Current and not past due	–	1,512,591	–	No
1 to 30 days past due	–	225,796	–	No
31 to 60 days past due	–	1,184,418	–	No
61 to 90 days past due	–	884,088	–	No
More than 90 days past due	17	2,692,929	452,754	Yes
		<u>6,499,822</u>	<u>452,754</u>	
<b>2025</b>				
Current and not past due	–	3,061,614	–	No
1 to 30 days past due	–	1,732,502	–	No
31 to 60 days past due	–	176,747	–	No
61 to 90 days past due	–	688,075	–	No
More than 90 days past due	8	802,013	60,204	Yes
		<u>6,460,951</u>	<u>60,204</u>	

**12. OTHER RECEIVABLES**

	<b>2026 US\$</b>	<b>2025 US\$</b>
Deposits	183,375	183,382
Prepayments	524,836	458,867
Sundry receivable	(41)	621
	<u>708,170</u>	<u>642,870</u>

**Notes to the Financial Statements – 31 March 2026**

**12. OTHER RECEIVABLES (continued)**

Other receivables denominated in foreign currency as at 31 March are as follows

	<b>2026</b> US\$	<b>2025</b> US\$
Singapore Dollar	<u>233,288</u>	<u>183,382</u>

**13. CONTRACT ASSETS**

Contract assets relate primarily to the right to consideration for services rendered but not yet billed as at the end of the reporting period. Contract assets are transferred to receivables when the rights become unconditional. This usually occurs when the Company invoices the customer.

Management always estimates the loss allowance on amounts due from customers at an amount equal to lifetime ECL, taking into account the historical default experience and the future prospects of the information technology industry. None of the amounts due from customers as at the end of the reporting period is past due.

There has been no change in the estimation techniques or significant assumptions made during the current reporting period in assessing the loss allowance for the contract assets.

Contract assets denominated in foreign currency as at 31 March are as follows

Singapore Dollar	<u>2,203,460</u>	<u>240,387</u>
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**14. CASH AND CASH EQUIVALENTS**

Cash and bank balances	3,490,354	2,456,800
Short-term deposits	<u>9,000,000</u>	<u>–</u>
	<u>12,490,354</u>	<u>2,456,800</u>

Cash and cash equivalents denominated in foreign currency at 31 March is as follows

Singapore Dollar	<u>765,416</u>	<u>1,550,939</u>
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Cash at banks earns interest at floating rates based on daily bank deposit rates. Short-term deposits are placed for a period of 14 days depending on the immediate cash requirements of the Company and earn interest at 3.28% (2025: Nil%) per annum.

**15. TRADE PAYABLES**

Trade payables denominated in foreign currency as at 31 March are as follows

Singapore Dollar	<u>387,652</u>	<u>477,018</u>
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**Notes to the Financial Statements – 31 March 2026**

**16. OTHER PAYABLES**

	<b>2026</b>	<b>2025</b>
	US\$	US\$
Accrued liabilities	789,856	943,208
Deposits received	3,446	21,166
GST payables	216,723	362,934
Payable to employees	16,863	30,230
Provision for manpower	–	22,739
Provision for volume discount	897,598	–
Provision for unutilised annual leaves	76,249	69,115
	<u>2,000,735</u>	<u>1,449,392</u>

Other payables denominated in foreign currency as at 31 March are as follows

Singapore Dollar	<u>833,357</u>	<u>1,299,875</u>
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The provision for volume discount relates to rebates granted to certain customers pursuant to the terms of a master services agreement. The discount is recognised as a reduction of revenue (variable consideration) and a corresponding provision is recorded until a credit note is issued to the customers. The amount is estimated based on the customer's actual gross revenue applied with the agreed rates for the financial year and is subject to finalisation upon issuance of the credit note.

**17. CONTRACT LIABILITIES**

Contract liabilities relate to the advance billing to customers or advance receipts from customers for the services to be provided at a later date. The revenue relating to the services is recognised when the performance obligation is satisfied.

Contract liabilities denominated in foreign currency as at 31 March are as follows

Singapore Dollar	<u>263,066</u>	<u>–</u>
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**18. AMOUNT DUE TO HOLDING COMPANY**

The amount due is trade related, unsecured, interest-free, repayable upon demand and is to be settled in cash.

**19. AMOUNT DUE TO A RELATED COMPANY**

The amount due is non-trade related, unsecured, interest-free, repayable upon demand and is to be settled in cash.

**Notes to the Financial Statements – 31 March 2026**

**20. TAX PAYABLE/(RECOVERABLE)**

	<b>2026</b>	<b>2025</b>
	US\$	US\$
Balance at beginning of the year	65,012	(195,736)
Current year's tax expense on profit	165,350	69,675
Under/(over)provision in respect of prior years	173,282	(230,239)
Income tax paid	(201,586)	–
Income tax refunded	–	413,062
Foreign exchange adjustment, (loss)/gain	(32,757)	8,250
Balance at end of the year	<u>169,301</u>	<u>65,012</u>

**21. LEASE LIABILITIES**

Current	226,839	276,523
Non-current	10,696	214,317
	<u>237,535</u>	<u>490,840</u>
<i>Maturity analysis</i>		
Current	234,680	274,977
Non-current	10,758	251,041
	<u>245,438</u>	<u>526,018</u>
Less: Deferred interest	(7,903)	(35,178)
	<u>237,535</u>	<u>490,840</u>

Lease liabilities are denominated in Singapore Dollar.

The Company does not face a significant liquidity risk with regard to its lease liabilities.

**22. SHARE CAPITAL**

	<b>2026</b>		<b>2025</b>	
	Number of shares	US\$	Number of shares	US\$
<i>Issued and fully paid</i>				
Ordinary shares denominated in Singapore Dollar	<u>28,126,108</u>	<u>22,372,024</u>	<u>28,126,108</u>	<u>22,372,024</u>

The holder of ordinary shares is entitled to receive dividends as and when declared by the Company. All ordinary shares have no par value and carry one vote per share without restriction.

**Notes to the Financial Statements – 31 March 2026**

**23. REVENUE**

	<b>2026</b> US\$	<b>2025</b> US\$
Time and material contracts	7,518,283	2,671,269
Fixed price contracts		
- Development	8,792,028	17,712,327
- Element/volume based	1,571,187	1,299,752
- Support and maintenance	6,902,589	7,790,228
	<u>24,784,087</u>	<u>29,473,576</u>
Less: variable consideration adjustment	(897,598)	–
Net revenue	<u>23,886,489</u>	<u>29,473,576</u>
<i>Timing of transfer of goods and services</i>		
At a point in time	1,095,433	3,971,021
Overtime	<u>22,791,056</u>	<u>25,502,555</u>
	<u>23,886,489</u>	<u>29,473,576</u>

The Company's revenue is generated from Singapore.

The Company provides volume discount to certain customers based on cumulative annual gross revenue thresholds as stipulated in master services agreements.

The Company estimates the discount amount using the expected value method based on year-to-date. These estimates are reviewed as at each reporting date and adjusted accordingly. A provision of volume discount is recognised for rebates due but for which credit notes have not yet been issued as at the reporting date (Note 16 to the financial statements).

As at 31 March 2026, the aggregate amount of transaction price allocated to remaining performance obligations, other than those meeting the exclusion criteria above amounted to US\$268,006 (2025: US\$311,883) of which approximately 90% (2025: 90%) of the contract liabilities is expected to be recognised as revenues within next year, and the remainder thereafter. This includes contracts that can be terminated for convenience without a substantive penalty since, based on current assessment, the occurrence of the same is expected to be remote.

**24. OTHER INCOME**

Dividend income from related companies	5,849	9,845
Dividend income from subsidiaries	20,114,101	7,269,826
Interest income from short-term deposits	330,728	–
Interest income from finance leases	13,768	173,087
	<u>20,464,446</u>	<u>7,452,758</u>

**Notes to the Financial Statements – 31 March 2026**

**25. OTHER CHARGES/(CREDITS)**

	<b>2026</b>	<b>2025</b>
	US\$	US\$
Advances to employees written off/(back)	5,902	(14,548)
Allowance for expected credit losses, trade	392,899	24,161
Bad debts written off, trade	–	33,394
Foreign exchange adjustments, (gain)/loss	(155,690)	168,029
Lease liabilities debit balance written off	–	432,927
Provision/(reversal) for unutilised annual leave	7,134	(17,427)
	<u>250,245</u>	<u>626,536</u>

**26. FINANCE COSTS**

Interest expense on		
- amount due to holding company	–	3,320
- lease liabilities	26,802	41,855
	<u>26,802</u>	<u>45,175</u>

**27. PROFIT BEFORE TAX**

The profit before tax is arrived at after charging

Sub-contractor fee	4,570,545	6,800,294
Technical services fee	1,153,113	2,206,465

**28. INCOME TAX EXPENSE**

(i) *Major components of income tax expense*

The major components of income tax expense for the years ended 31 March 2026 and 2025 are

Statement of comprehensive income

Current year	165,350	69,675
Under/(over)provision of income tax in respect of prior years	173,282	(230,239)
Deferred tax	(89,327)	3,789
Foreign tax	1,010,665	364,475
	<u>1,259,970</u>	<u>207,700</u>

(ii) *Relationship between tax expense and accounting profit*

The reconciliation between the tax expense and the product of accounting profit multiplied by the applicable tax rate for the years ended 31 March 2026 and 2025 are as follows

**Notes to the Financial Statements – 31 March 2026**

**28. INCOME TAX EXPENSE (continued)**

(ii) *Relationship between tax expense and accounting profit (continued)*

	<b>2026</b> US\$	<b>2025</b> US\$
Profit before tax	<u>20,784,062</u>	<u>7,292,810</u>
Tax expense on profit before tax at 17%	3,533,291	1,239,779
Adjustments		
Foreign tax paid	1,010,665	364,475
Tax effects of expenses not deductible for tax purposes	–	116,860
Tax effects of income not subject to tax	(3,420,392)	(1,237,543)
Tax exemptions	(13,538)	(12,994)
Under/(over)provision of income tax in respect of prior years	173,282	(230,239)
Underprovision of income tax for current year	(7,693)	(44,469)
Utilisation of deferred tax liabilities previously not recognised	–	8,042
Overprovision of deferred tax assets in prior years	–	3,789
Overprovision of deferred tax assets in current year	(15,645)	–
	<u>1,259,970</u>	<u>207,700</u>

**29. DIVIDEND PAID**

Interim tax exempt (one-tier) dividend declared and paid during the financial year		
Ordinary shares US\$0.23 (2025: US\$0.36) per share for the financial years ended 31 March	<u>6,500,000</u>	<u>10,000,000</u>

**30. EMPLOYEE BENEFITS**

Central provident fund contributions	157,435	187,683
Salaries and bonuses	<u>2,031,698</u>	<u>1,862,348</u>
	<u>2,189,133</u>	<u>2,050,031</u>

**31. CONTINGENT LIABILITIES**

As at 31 March 2026, the Company has contingent liabilities in respect of bank guarantees of US\$1,444,585 (2025: US\$1,415,420) given to third parties. The management has assessed the fair value of the guarantees to have no material financial impact on the results of the Company and therefore not recognised in the financial year ended 31 March 2026.

**Notes to the Financial Statements – 31 March 2026**

**32. RECONCILIATION OF LIABILITIES ARISING FROM FINANCING ACTIVITIES**

A reconciliation of liabilities arising from financing activities is as follows

	1.4.2025 US\$	Financing cash flows US\$	Non-cash changes			31.3.2026 US\$
			Addition US\$	Write- back US\$	Interest expense US\$	
Amount due to a related company	3,442	(2,456)	–	–	–	986
Lease liabilities	490,840	(280,107)	–	–	26,802	237,535

	1.4.2024 US\$	Financing cash flows US\$	Non-cash changes			31.3.2025 US\$
			Addition US\$	Write- back US\$	Interest expense US\$	
Amount due to a related company	299	3,143	–	–	–	3,442
Lease liabilities	245,869	(910,229)	680,418	432,927	41,855	490,840

**33. RELATED PARTY DISCLOSURES**

In addition to those related party information disclosed elsewhere in the financial statements, the following significant transactions between the Company and related parties that took place at terms agreed between the parties during the financial year.

*Significant related party transactions*

	2026 US\$	2025 US\$
<i>Holding company</i>		
Dividend paid to	6,500,000	10,000,000
Interest expense an amount due to	–	3,320
Management fee to	–	60,513
Revenue from	5,341,882	8,064,409
Software development fee charged from	14,450,527	16,941,767
<i>Subsidiaries</i>		
Dividend income from	20,114,101	7,269,826
<i>Related companies</i>		
Dividend income from	5,849	9,845
Revenue from	–	45,717
Software development fee charged from	–	14,774

**Notes to the Financial Statements – 31 March 2026**

**34. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES**

The Company is exposed to financial risks arising from its operations and the use of financial instruments. The key financial risks include foreign currency risk, credit risk and liquidity risk. The Company's risk management policies focus on the unpredictability of financial markets and seek to, where appropriate, minimise potential adverse effects on the financial performance of the Company. The Company does not have any written financial risk management policies and guidelines and there has been no change to the Company's exposure to these financial risks or the manner in which it manages and measures the risks.

The following sections provide details regarding the Company's exposure to the financial risks associated with financial instruments held in the ordinary course of business and the objectives, policies and processes for the management of these risks.

(i) *Foreign currency risk*

Currency risk is the risk that the value of a financial instrument will fluctuate due to changes in foreign exchange rates. Currency risk arises when transactions are denominated in foreign currencies.

The Company has transactional currency exposures arising from sales or purchases that are denominated in a currency other than the functional currency.

The foreign currencies in which these transactions are denominated are mainly Singapore Dollar (SGD). The Company's trade receivable and trade payable balances at the end of the reporting period have similar exposures.

However, the Company does not use any financial derivatives such as foreign currency forward contracts, foreign currency options or swaps for hedging purposes.

*Sensitivity analysis for foreign currency risk*

The following table demonstrates the sensitivity of the Company's profit before tax to a reasonably possible change in the SGD, with all other variables held constant.

	<b>Profit before tax</b>	
	<b>2026</b>	<b>2025</b>
	US\$	US\$
<b>SGD</b>		
- strengthened 3.7% (2025: 1%)	17,172	14,402
- weakened 3.7% (2025: 1%)	<u>(17,172)</u>	<u>(14,402)</u>

(ii) *Credit risk*

Credit risk is the risk of loss that may arise on outstanding financial instruments should a counterparty default on its obligations. The Company's exposure to credit risk arises primarily from trade and other debtors, and amounts due from holding and related companies. Guidelines on credit terms provided to trade customers are established and continually monitored. For other financial assets (including cash and cash equivalents), the Company minimises credit risk by dealing exclusively with reputable and well-established local and foreign banks, and companies with high credit ratings and no history of defaults.

**34. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)**

(ii) *Credit risk (continued)*

The Company's objective is to seek continual revenue growth while minimising losses incurred due to increased credit risk exposures. Credit policies with guidelines on credit terms and limits set the basis for risk control. New customers are subject to credit evaluation while the Company continues to monitor existing customers, especially those with repayment issues. In addition, appropriate allowances are made for probable losses when necessary for identified debtors.

The Company does not hold any collateral or other credit enhancements to cover its credit risks associated with its financial assets.

In order to minimise credit risk, the Company has developed and maintain the Company's credit risk gradings to categorise exposures according to their degree of risk of default. The credit rating information is supplied by independent rating agencies where available and, if not available, the Company uses other publicly available financial information and the Company's own trading records to rate its major customers and other debtors. The Company's exposure and the credit ratings of its counterparties are continuously monitored and the aggregate value of transactions concluded is spread amongst approved counterparties.

The Company's current credit risk grading framework comprises the following categories.

<b>Category</b>	<b>Description</b>	<b>Basis for recognising expected credit losses (ECL)</b>
Performing	The counterparty has a low risk of default and does not have any past-due amounts.	12-month ECL
Doubtful	Amount is >30 days past due or there has been a significant increase in credit risk since initial recognition.	Lifetime ECL - not credit-impaired
In default	Amount is >90 days past due or there is evidence indicating the asset is credit-impaired.	Lifetime ECL - credit-impaired
Write-off	There is evidence indicating that the debtor is in severe financial difficulty and the Company has no realistic prospect of recovery.	Amount is written off

**Notes to the Financial Statements – 31 March 2026**

**34. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)**

(ii) *Credit risk (continued)*

The tables below detail the credit quality of the Company's financial assets and other items, as well as maximum exposure to credit risk by credit risk rating grades.

	Note	Internal credit rating	12-month or lifetime ECL	Gross carrying amount US\$	Loss allowance US\$	Net carrying amount US\$
<b>2026</b>						
Finance lease receivables	9	(a)	Lifetime ECL (simplified approach)	19,324	–	19,324
Trade receivables	11	(a)	Lifetime ECL (simplified approach)	6,499,822	(452,754)	6,047,068
Other receivables	12	Performing	12-month ECL	183,334	–	183,334
Contract assets	13	(a)	Lifetime ECL (simplified approach)	3,443,684	–	3,443,684
<b>2025</b>						
Finance lease receivables	9	(a)	Lifetime ECL (simplified approach)	132,695	–	132,695
Trade receivables	11	(a)	Lifetime ECL (simplified approach)	6,460,951	(60,204)	6,400,747
Other receivables	12	Performing	12-month ECL	184,003	–	184,003
Contract assets	13	(a)	Lifetime ECL (simplified approach)	1,285,741	–	1,285,741

- (a) For finance lease receivables, trade receivables and contract assets, the Company has applied the simplified approach in FRS 109 to measure the loss allowance at lifetime. The Company determines the expected credit losses on these items by using a provision matrix, estimated based on historical credit loss experience based on the past due status of the debtors, adjusted as appropriate to reflect current conditions and estimates of future economic conditions. Accordingly, the credit risk profile of these assets is presented based on their past due status in terms of the provision matrix (Notes 9, 11 and 13 to the financial statements).

▪ *Exposure to credit risk*

As at the end of the reporting period, the Company's maximum exposure to credit risk is represented by the carrying amounts of each class of financial assets recognised in the statement of financial position.

**34. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)**

(ii) *Credit risk (continued)*

▪ *Credit risk concentration profile*

As at the end of the reporting period, there were no significant concentrations of credit risk due to the Company's many varied customers.

It is the Company's policy to sell to a diversity of creditworthy customers so as to reduce concentration of credit risk.

▪ *Financial assets that are neither past due nor impaired*

Trade and other receivables that are neither past due nor impaired are creditworthy debtors with good payment record with the Company. Cash and cash equivalents that are neither past due nor impaired are placed with or entered into with reputable financial institutions or companies with high credit ratings and no history of default.

▪ *Financial assets that are either past due or impaired*

Information regarding financial assets that are either past due or impaired is disclosed in Notes 11 (Trade receivables) and 13 (Contract assets) to the financial statements.

(iii) *Liquidity risk*

Liquidity risk is the risk that the Company will encounter difficulty in meeting financial obligations due to shortage of funds. The Company's exposure to liquidity risk arises primarily from possible mismatches of the maturities of financial assets and liabilities.

The Company's objective is to maintain a level of cash to meet the obligations and commitments due and to ensure cash efficiency whereby maximisation of cash flow position can be achieved.

The Company's liquidity risk management policy is to monitor its working capital projections, taking into account the available funding obtained from holding companies, and ensuring that the Company has adequate working capital to meet obligations and commitments due.

*Analysis of financial instruments by remaining contractual maturities*

The table below analyses the maturity profile of the Company's financial assets and liabilities as at the end of the reporting period, based on contractual undiscounted repayment obligations.

**Notes to the Financial Statements – 31 March 2026**

**34. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)**

(iii) *Liquidity risk (continued)*

*Analysis of financial instruments by remaining contractual maturities (continued)*

	Total US\$	Within one year US\$	Within two to five years US\$
<b>2026</b>			
<i>Financial assets</i>			
Finance lease receivables	19,330	19,330	–
Trade receivables	6,047,068	6,047,068	–
Other receivables	183,334	183,334	–
Contract assets	3,443,684	3,443,684	–
Cash and cash equivalents	12,490,354	12,490,354	–
Total undiscounted financial assets	<u>22,183,770</u>	<u>22,183,770</u>	<u>–</u>
<i>Financial liabilities</i>			
Trade payables	387,652	387,652	–
Other payables	810,165	810,165	–
Amount due to holding company	1,076,997	1,076,997	–
Amount due to a related company	986	986	–
Lease liabilities	245,438	234,680	10,758
Total undiscounted financial liabilities	<u>2,521,238</u>	<u>2,510,480</u>	<u>10,758</u>
Total net undiscounted financial assets/(liabilities)	<u>19,662,532</u>	<u>19,673,290</u>	<u>(10,758)</u>
<b>2025</b>			
<i>Financial assets</i>			
Finance lease receivables	135,367	135,155	212
Trade receivables	6,400,747	6,400,747	–
Other receivables	184,003	184,003	–
Contract assets	1,285,741	1,285,741	–
Cash and cash equivalents	2,456,800	2,456,800	–
Total undiscounted financial assets	<u>10,462,658</u>	<u>10,462,446</u>	<u>212</u>
<i>Financial liabilities</i>			
Trade payables	503,721	503,721	–
Other payables	1,017,343	1,017,343	–
Amount due to holding company	203,530	203,530	–
Amount due to a related company	3,442	3,442	–
Lease liabilities	526,018	274,977	251,041
Total undiscounted financial liabilities	<u>2,254,054</u>	<u>2,003,013</u>	<u>251,041</u>
Total net undiscounted financial assets/(liabilities)	<u>8,208,604</u>	<u>8,459,433</u>	<u>(250,829)</u>

**Notes to the Financial Statements – 31 March 2026**

**35. CLASSIFICATION OF FINANCIAL ASSETS AND LIABILITIES**

The following table summarises the carrying amounts of financial assets and financial liabilities recorded as at the end of the reporting period by FRS 109 categories.

	<b>2026</b>	<b>2025</b>
	US\$	US\$
<i>Financial assets at amortised cost</i>		
Trade receivables	6,047,068	6,400,747
Other receivables	183,334	184,003
Cash and cash equivalents	12,490,354	2,456,800
	<u>18,720,756</u>	<u>9,041,550</u>
<i>Financial liabilities at amortised cost</i>		
Trade payables	387,652	503,721
Other payables	810,165	1,017,343
Amount due to holding company	1,076,997	203,530
Amount due to a related company	986	3,442
	<u>2,275,800</u>	<u>1,728,036</u>

**36. FAIR VALUE OF ASSETS AND LIABILITIES**

The fair value of a financial instrument is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

The carrying amounts of financial assets and liabilities are reasonable approximation of fair values due to their short-term nature.

The Company does not anticipate that the carrying amounts recorded as at the end of the reporting period would be significantly different from the values that would eventually be received or settled.

As at the end of the reporting period, the Company does not have any other financial instruments carried at fair value.

**37. CAPITAL MANAGEMENT**

The Company's objectives when managing capital is to ensure that it maintain a strong credit rating and net current asset position in order to support its business and maximise shareholder value.

The Company manages its capital structure and makes adjustments to it, in light of changes in economic conditions. To maintain or adjust the capital structure, the Company may adjust the dividend payment to its shareholder, return capital to its shareholder or issue new shares. No changes were made in the objectives, policies or process during the years ended 31 March 2026 and 2025.

The Company is not subjected to externally-imposed capital requirements.

**38. AUTHORISATION OF FINANCIAL STATEMENTS FOR ISSUE**

The financial statements for the year ended 31 March 2026 were authorised for issue in accordance with a directors' resolution which was dated on the same date as the directors' statement.