Wipro Infotech

Investor Meet – India
Date: 11th March 2015
About Wipro Infotech

- A part of Wipro Limited addressing the India and Middle East geographies
- In Middle East we cover - KSA, Bahrain, UAE, Oman, Qatar & Kuwait
- Total annualized Services revenue run rate of ~$700 million. Over 200 customers
- Strength: 35,000+ headcount & over 200 service centers across India & Middle East
- Large presence in GMT (23% contribution of Revenues), BFSI (17% contribution of Revenues), Government (17% contribution of Revenues) and ENU (16% contribution of Revenues)
- Strong momentum in large deal wins (Cairn, Large petroleum major in Oman, core banking implementation in large public sector bank in South India, etc.)

<table>
<thead>
<tr>
<th>Services Rev($Mn.)</th>
<th>Q3 FY ’14</th>
<th>Q4 FY14</th>
<th>Q1 FY15</th>
<th>Q2 FY15</th>
<th>Q3 FY15</th>
</tr>
</thead>
<tbody>
<tr>
<td>WI Overall</td>
<td>143.4</td>
<td>150.2</td>
<td>158.2</td>
<td>163.1</td>
<td>172.5</td>
</tr>
<tr>
<td>Seq Growth %</td>
<td>5.5%</td>
<td>4.7%</td>
<td>5.3%</td>
<td>3.1%</td>
<td>5.7%</td>
</tr>
</tbody>
</table>

CQGR of 4.7% over the past 5 quarters
Key Elements of Strategy

1. Verticalisation
2. Higher focus on momentum verticals – Government, BFSI, ENU and Telecom
3. Farming
4. Hunting
5. Large Deals
6. Accelerate growth in application business. Special focus on Digital and SMAC
7. Individual focus on Middle East & India
8. Increase annuity business
9. Cross leverage the global & domestic business
10. Drive productivity for individual contributors and managers for margin expansion
## Key Differentiating Factors

<table>
<thead>
<tr>
<th>No.</th>
<th>Factor</th>
<th>Details</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Size</td>
<td>With a revenue of 1.1 B$ including Products, is the largest SI company selling services and products both and providing integration services. Is the preferred partner for most of the OEM’s</td>
</tr>
<tr>
<td>2</td>
<td>Depth of experience</td>
<td>35 years in the Indian market and 10 years in the Middle East market</td>
</tr>
<tr>
<td>3</td>
<td>Innovation</td>
<td>Pioneered the R&amp;D and GIS service offering in the world as it was offered in the domestic market in the mid 80’s and early 90’s. Got several awards from Nasscom for innovative service offering</td>
</tr>
<tr>
<td>4</td>
<td>Ability to cross sell to the global world</td>
<td>Services (GIS and R&amp;D), Product Implementation Expertise (Core Banking and OSS/BSS) and Alliances (CISCO, Microsoft, Sun/Oracle etc)</td>
</tr>
<tr>
<td>5</td>
<td>Innovative pricing Models</td>
<td>Outcome based pricing (Commercial model linked to customer’s revenue for a greenfield telecom company), element based pricing and transaction based pricing etc</td>
</tr>
<tr>
<td>6</td>
<td>Reach</td>
<td>Has over 30 offices in India and 10 offices in Middle East. Important for National roll out projects in Government and Core banking</td>
</tr>
<tr>
<td>7</td>
<td>Recognition</td>
<td>Consistently won awards every year – Best SI company of year, Best Oracle/ SAP partner, Best Networking company, CIO awards etc.</td>
</tr>
</tbody>
</table>
## Marquee Engagements (Executive Summary)

<table>
<thead>
<tr>
<th>SBU</th>
<th>Customer</th>
<th>Deal Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Govt.</td>
<td>Ministry of Home Affairs</td>
<td>Built a criminal tracking system across Center &amp; State covering the entire process from FIR to legal action</td>
</tr>
<tr>
<td>Govt.</td>
<td>Ministry of Defence</td>
<td>Established a system to automate the maintenance planning &amp; tracking activities of all customer's assets pan India</td>
</tr>
<tr>
<td>Govt.</td>
<td>Ministry of Finance</td>
<td>Design &amp; development for Customs and Service tax, excise duty, tracking suspicious financial transactions</td>
</tr>
<tr>
<td>Govt.</td>
<td>UID</td>
<td>Setting up of the Unique ID datacenter &amp; enrollment of citizens biometrics</td>
</tr>
<tr>
<td>BFSI</td>
<td>Private Bank in West</td>
<td>Total outsourcing for the IT infrastructure - datacenter and end user systems across 3500 branches</td>
</tr>
<tr>
<td>BFSI</td>
<td>PSU Bank in West</td>
<td>Core banking implementation across 1500 branches</td>
</tr>
<tr>
<td>BFSI</td>
<td>Infrastructure financing co</td>
<td>Business Architecture consulting and SI for New Banking license</td>
</tr>
<tr>
<td>BFSI</td>
<td>PSU Bank in South</td>
<td>Integrated Risk Management</td>
</tr>
<tr>
<td>Telecom</td>
<td>Telecom company in North</td>
<td>Building the entire IT system including OSS BSS, enterprise and data center for a greenfield company</td>
</tr>
<tr>
<td>Telecom</td>
<td>Telecom major in North</td>
<td>Developed a digital transformation journey for the company offering self service facility for 4G customers</td>
</tr>
<tr>
<td>SBU</td>
<td>Customer</td>
<td>Deal Description</td>
</tr>
<tr>
<td>-------</td>
<td>-----------------------------------------------</td>
<td>----------------------------------------------------------------------------------</td>
</tr>
<tr>
<td>ENU</td>
<td>Oil &amp; Gas company in Saudi Arabia</td>
<td>Implementation of Integrated Refinery Management System</td>
</tr>
<tr>
<td></td>
<td>PSU Utilities company in North</td>
<td>Automation of power distribution companies to cut commercial loss, SCADA, Smart Grid &amp; Smart metering</td>
</tr>
<tr>
<td></td>
<td>World’s #2 Airport</td>
<td>Set up and operation of the IT and non IT infrastructure on a turn key basis</td>
</tr>
<tr>
<td>HLS</td>
<td>PSU state insurance company</td>
<td>Building a hospital management system across 2300 hospitals and dispensaries across the country</td>
</tr>
<tr>
<td></td>
<td>Private hospital in South</td>
<td>Implementation of our HMS solution across the national hospital chain</td>
</tr>
<tr>
<td>Retail</td>
<td>Retail Group in West</td>
<td>Implementation and national roll out of SAP IS retail system</td>
</tr>
<tr>
<td>MFG</td>
<td>Auto company in West</td>
<td>Implementing our Dealer Management solution</td>
</tr>
</tbody>
</table>
Case Studies
Case Study – BFSI – Cloud Based Core Banking

Business Problem

- State of the Art core banking solution for over 100 cooperative banks at low operating cost levels

Solution

- Wipro Cloud enabled a revolutionary financial services provider to build low cost services infrastructure that increased the reach of banks in the rural areas.
- The solution enabled 104 Cooperative banks having over 3500 branches and 25 Lakh transactions per day offer retail banking services

Benefits

- Industry leading solution made affordable and feasible for the Rural Cooperative Bank sector
- Efficiency of operations, Transparency and Regulatory reporting enabled as per regulator guidelines
- Reduced Support costs by close to 33%
- Month on Month Savings of 31% in operational costs
Case Study – ENU – Leading O&G Company in Oman

Business Problem
- Seamless ERP implementation project for the customer, post a significant merger with another O&G company

Solution
- End to end Red stack implementation with Oracle EBS and other surround applications such as Oracle Business Intelligence enterprise edition, Business Intelligence applications, Oracle IDAM / SSO etc was carried out by Wipro

Benefits
- Mitigate risk by bringing potential synergies due to merger integration
- Seamless integration and consolidation of platforms while maintaining business continuity
- Provided single source of information and real time data via latest data integration technologies
- Reduce cost, effort and purchase cycle from 7 days to one click
- Ability to do Hydro – Carbon accounting
Case Study – Telecom – Major Telecom Service Provider

Business Problem
- High cost of IT operations
- High Customer Churn and Extremely High Volumes
- Vast spectrum of pre-paid products
- Simplification of Business processes and Optimization
- IT Operation Simplification

Solution
- Transformation from COTS to home grown solutions
- Simplification in IT architecture
- Reduce functional integration complexity
- Storage and processing demand reduction
- Server Virtualization and consolidation
- Demand Reduction through arch and business simplification

Benefits
- 23% reduction in IT Capex and Opex
- 30% Efficiency in IT and business operations
- Simplification in business processes
- Alignment with Business vision
Case Study – Govt – Ministry of Home Affairs

Business Problem

Have a national level criminal tracking system where all the states are interconnected through a central system. The entire life cycle of a crime can be traced from an FIR to final legal action.

Solution

Wipro’s CCTNS system encompasses the efficient collection, storage, retrieval, analysis, sharing and transfer of information across police stations, the State Headquarters and the Central Police Organizations.

Benefits

- Integration of data from over 20,000 locations allowing better and faster action on crimes
- The citizens of India can see the status of the FIRs & complaints online
Case Study – Healthcare – Employee Insurance PSU

Business Problem

- Automate the disbursement of benefits to 60 million industrial and service employees and their families from the current manual system
- Integrating a geographically wide network of centers across the whole country
- Deliver e-governance services at the lowest possible cost

Solution

- Implemented a robust software system, infrastructure and communication network to integrate stakeholders and processes
- Created a medical eco-system using biometric technology enabling seamless disbursement of benefits anytime, anywhere
- Turnaround of an ailing manual system into a state-of-art automated and integrated medical environment

Benefits

- 5% of Indian Population is covered by 50M and 20 M biometrics cards issued
- Creation of one of the largest MRD database in the world
- 20% reductions in overall IT Infrastructure costs
- Integrated network of 144 hospitals, 1,388 dispensaries catering to 50 Mn+ people
- Real-time healthcare and ERP solutions at over 2,220 locations.
- Build Operate Own Transfer (BOOT) Model for 20 Quarters
Case Study – Transportation – Airline Company in ME

Business Problem

- Need for a comprehensive next generation cargo automation and flight operations solution for the entire cargo & flight operations business function

Solution

- Wipro developed a solution for the entire cargo & flight operations to deliver end to end functionalities to various organizations such as airline companies, ground handling companies, revenue management firms and other related partners in air cargo supply chain

Benefits

- Extremely user friendly, configurable system and shall provide graphical Gantt charts to display flights, maintenance activities and provide users with easy and quick access to multiple levels of information
- 23% reduction in cargo handling costs
- 17% improvement in utilization of aircrafts
Case Study – MFG – Leading Auto Company in India

Business Problem
- Integration/Standardization of All India Dealers Operations. 650 dealers pan India
- Real Time Information flow from Distribution channel to Mahindra
- Real Time reporting
- Sustaining and further strengthening its position by leveraging IT

Solution
- Wipro used its DMS framework to architect, develop and maintain a Centralized Dealer Management Solution encompassing the entire customer lifecycle

Benefits
- Real time reporting on the entire operation to enable faster decision making
- Enhanced customer profiling enabling higher retention and loyalty management.
- Online claims processing leading to about 25% savings on time & costs
- Consolidated KPI dash boards, MIS reports and real time transaction reports
Capabilities in Emerging Technologies
### WI Strength & Capability

**Talent Pool**
- Over 50 consultants for front end ‘Digital Consulting’
- Over 2000 consultants globally working on implementation of digital transformation programs

**Enablers**
- eCommerce – SAP Hybris, Oracle ATG
- Web Content Mgmt – Adobe, Oracle Webcenter, Liferay Portal

**Solution Offering**
- Consulting for developing the ‘Digital’ roadmap of organizations
- Digital & Web presence, Customer service, service management
- eCommerce
- Digital asset management

### Digital

- E-commerce
- Digital & Web presence
- Customer service
- Service management

### Analytics

- Sales Analytics
- Claim Analytics
- FATCA Compliance Solution
- Risk Analytics
- Manufacturing Process & Compliance Analytics
- Supply Chain Analytics
- Promax Trade Promotion
- Churn Management

### Mobility

- User Exp Consulting & Visual Designing
- Corporate Mobile Banking – CFO Dashboard
- BYOD & MDM Service Offering
- Industry based solutions across focus verticals

- Over 1500+ resources skilled on mobile tech
- Skills on multiple OS, device platforms
- Specialized pool for mobile testing

- Mobi-T-Center for mobile app testing
- Certification, automation services

- Prebuilt solutions / accelerators across verticals
- Playbook offerings, IQ NxT
## Snapshot – Emerging Technologies

### WI Strength & Capability

**Talent Pool**
- PathFinder – building business case
- Fixed Scope Offering – CX, HCM, ERP
- SprintHR

**Enablers**
- Contact Center Modernization
- Cross channel CX and connected vehicle for Automotive OEMs
- Hiring Solution
- Campus 360 degrees
- Cloud Talent Management

**Solution Offering**
- Ready SMEs for immediate deployment
- 600+ consultants ready for cloud engagements

### Cloud

- Advanced integration platforms enabling device integration
- GIS and GPS systems
- Google glass & advanced analytics

### IoT

- Man-machine interface
- Artificial intelligence
- Implementations on Google Glass

### Open Source

- 12,000+ consultants ready for engagements
- Skills on latest Open Source Technologies

- Open App–Pre-integrated Open Source Stack
- Migration Toolkit – For DB and App Migrations
- Exhaustive KM on Best Practices
- Treasury Information Management System
- Dealer Management System
- Citizen Service Delivery Platform
- Context Aware Platform
- Data Discovery Platform
Case Study – Digital – Govt of Saudi Arabia

Business Problem
- Build a new Service Delivery Platform (SDP) to be able to provide next generation eCitizen Services in Saudi Arabia

Solution
- Scope included Architecture, design, development, implementation, training and ongoing support & sustenance
- Re-designing of current business applications and launching through SDP
- Executed in an Agile model with very close interaction with the Business teams
- Re-designing of current business applications and launching through SDP

Benefits
- Self service facility for various eGovernance services like visa, passport & utility bills
- Agile model execution with very close interaction with the Business teams
- Comprehensive billing module to offer different commercial models
Case Study – Analytics – Leading PSU Bank in India

Business Problem

• Implement enterprise-wide Integrated Risk Management solution under Basel II & Basel III

Solution

• The solution included: Credit Risk Management, Loan Origination – Retail and Corporate, Market Risk Management, Asset Liability Management and Funds Transfer Pricing, Operational Risk Management, Integrated Capital Computation and Reporting

Benefits

• Decision Support System
• Enable Transaction based pricing, Portfolio management and Policy Changes
• Ability to Generate (a) Event based (b) Early warning (c) Regulatory Reporting
• Identify, Assess, Monitor and Mitigate Transaction specific, portfolio level and Operational Risks
Case Study – Mobility – Leading Defense Org’n in India

**Business Problem**
- Absence of a central automated asset management system
- Lacked ability to work with system in offline mode
- High location dependence of work, due to absence of mobile solution
- Lacked real time visibility of available spares, manpower for maintenance
- Disjointed systems with minimal integration

**Solution**
- Wipro proposed a Maximo based asset management with Syclo Mobility
- Seamless integration of Syclo Works Manager Handheld, with the system
- Automated Work Package assignment with real time view

**Benefits**
- Optimal use of available resources (spares and manpower)
- Integrated approval system to avoid delays. Over 12,000 Users
- Ability to work in Offline Mode. Any time, Any Where work
- Real time Maintenance Status, ensuring maximum uptime of assets
Case Study – IoT – Leading Hospital Chain in India

**Business Problem**
- Develop next generation diagnostic and medical treatment solutions
- Allow remote fetal monitoring without frequent visits to the doctor, maintain medical history & be able to react to problems in time

**Solution**
- Wearable Medical device for monitoring of Fetal Health remotely
- Developed The ‘fetal belt’ which using the ‘Internet of things’ to capture data and send remotely to the hospital
- Solution works through a Mobile Medical Gateway and is centrally monitored

**Benefits**
- Creation of next generation technology solutions for health monitoring
- Added convenience to patients and avoided emergencies
- Doctors can monitor patients with a higher level of surety
Case Study – Open Source – Large Life Insurer in India

Business Problem

- Client-server based architecture written in MF COBOL based application
- Challenges for change management & data consolidation
- Skill availability a major challenge on older technologies
- Expansion was slow and error prone

Solution

- Open source based web solution that can be configured for multiple deployment topologies
- Maximized the use of existing code by using SOA technologies
- Used tool based migration approach for faster turn around
- Zone based multi-DR solution for robust business continuity

Benefits

- Enhanced support for business performance at various levels
- Centralization of IT Infrastructure at more efficient level – Reduced no. of sites
- User friendly interface with enhanced security and improved performance
- Scalability to management of exponential growth in the volume of data
Trends Across Verticals
## Key Trends - BFSI

<table>
<thead>
<tr>
<th>Sub Vertical</th>
<th>Trends</th>
<th>Implications</th>
<th>Strategy to Address</th>
</tr>
</thead>
<tbody>
<tr>
<td>Banking</td>
<td>Core Banking Implementation and Refresh</td>
<td>Opportunities from PSU Banks with old systems</td>
<td>Partner with product companies like Finnacle and give a compelling and competitive solution stack</td>
</tr>
<tr>
<td></td>
<td>Financial Inclusion as fiscal and monetary policy</td>
<td>New players with need for enablement both from a process and IT platform</td>
<td>Build to order solutions backed by advisory services for the Tier1 applicants</td>
</tr>
<tr>
<td></td>
<td>Adoption of social media &amp; mobile proliferation</td>
<td>Collaboration solutions, Re-imagining processes</td>
<td>Building digital banking solutions backed by process &amp; architecture revisits, Offering Cybersecurity and mobile app security solutions</td>
</tr>
<tr>
<td></td>
<td>Higher Incidences of fraud</td>
<td>Need to implement Early warning and fraud detection systems</td>
<td>Extending solutions and capability from global markets to Indian customers backed by experience and best practices</td>
</tr>
<tr>
<td>Sub Vertical</td>
<td>Trends</td>
<td>Implications</td>
<td>Strategy to Address</td>
</tr>
<tr>
<td>--------------</td>
<td>------------------------------------------------------------------------</td>
<td>--------------------------------------------------</td>
<td>----------------------------------------------------------</td>
</tr>
</tbody>
</table>
| **Oil & Gas**| - Falling Oil Prices, Cost Optimization  
- Oil Companies moving to “Integrated Energy” companies                   | - Vendor Consolidation  
- Large investments in downstream projects            | - Helping Oil Companies on IT consolidation  
- Building strong traction with downstream EPC players  |
| **Utilities**| - Reduction in Transmission & Commercial Losses  
- Efficiency improvement of distribution, transmission network         | - Integrated Power Development Schemes  
- Smart Grid and Smart Metering implementation            | - Addressing the power reform projects in all the states  
- Replicating our experience in Utility companies in ME   |
| **Engineering & Construction** | - Investments in Infra Projects across Middle East  
- Building Smart Cities                                               | - Large SI requirements on IT / IS side  
- Investments to create Smart Cities & industrial corridors | - Working closely with the local EPC who are prime bidders  
- Working with partners like Cisco, Samsung etc               |
# Key Trends - Telecom

<table>
<thead>
<tr>
<th>Sub Vertical</th>
<th>Trends</th>
<th>Implications</th>
<th>Strategy to Address</th>
</tr>
</thead>
<tbody>
<tr>
<td>Telecom</td>
<td>Telcos Revenue decline trend has reversed</td>
<td>Technology solutions to enable</td>
<td>Address the customer base with domain led solutions in the specified areas</td>
</tr>
<tr>
<td></td>
<td>CAPEX spends have increased; OPEX optimization still a top priority</td>
<td>Rapid customer &amp; service portfolio expansion</td>
<td>Target the renewal market with unbundling of services</td>
</tr>
<tr>
<td></td>
<td>Digitalization of front and back office processes</td>
<td>Opex optimization</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Push for high growth in Enterprise business</td>
<td>Differentiated customer experience</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Drive for M&amp;A in India</td>
<td>Two parallel architectures: Digital and Non digital</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>Focus on Solution building like SI</td>
<td>Digital transformation, Omni-channel and front-end transformation</td>
</tr>
<tr>
<td></td>
<td></td>
<td>M&amp;A synergy value proposition</td>
<td>VirtuaDesk, Accelerate, Eco-energy, Managed security</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>M&amp;A synergy value proposition</td>
</tr>
<tr>
<td>Sub Vertical</td>
<td>Trends</td>
<td>Implications</td>
<td>Strategy to Address</td>
</tr>
<tr>
<td>--------------</td>
<td>--------</td>
<td>--------------</td>
<td>---------------------</td>
</tr>
<tr>
<td><strong>Central</strong></td>
<td>Citizen Centricity - eServices for Governance</td>
<td>Govt engaging directly with Citizens to provide services</td>
<td>Focused approach to programs like Digital India which aims to deliver eGovernance; Analytics and Social Media as key propositions</td>
</tr>
</tbody>
</table>
|              | Inclusion as a theme | Financial & Digital Inclusion forming as the bedrock of eGovernance | Focusing on Ministry of Finance, Department of Post etc.  
Focus on Education, Skill Development and Capacity building |
|              | Reforms to enable Trade and ease of Business | Revisiting all departments for enhancing existing processes | Engaging with Government for Process Reengineering programs - GPR  
Eyeing Tax reforms under GST, Infrastructure modernization |
| **State**    | State as an “Enterprise” concept | Change in outlook, IT secretary of the state to a CIO | Focus on progressive states  
Solutions to leverage further EA experience in Andhra Pradesh |
|              | eGovernance and Single Window clearance | Services delivery: Process simplification & reengineering | Proactive on eGovernance opportunities through state IT secretaries  
Newer business models like BOOT, PPP, Transaction based pricing |
|              | Technology enablement of departments | Modernization of programs like Tax, Treasuries, Land Records, Health etc & cities | Focused GTM for addressing Smart Cities in the country  
Working with the larger eco system of consultants and OEMs to prepare and be ready with solutions |
### Key Trends - Government (2/2)

<table>
<thead>
<tr>
<th>Sub Vertical</th>
<th>Trends</th>
<th>Implications</th>
<th>Strategy to Address</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Defence</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Armed Forces modernization - Weaponry &amp; Communications</td>
<td>Massive modernization programs are being conceived</td>
<td>Working to address Defence as a consolidated group addressing IT and Manufacturing</td>
</tr>
<tr>
<td></td>
<td>Indigenization of Defence Manufacturing</td>
<td>Downstream manufacturing expected with Defence offsets</td>
<td>Working with PSUs for downstream work especially in areas like Chip design leveraging Wipro Product Engineering</td>
</tr>
<tr>
<td></td>
<td>Telemedicine and Health in Armed Forces</td>
<td>Modernization &amp; digitization of Health records, Hospital and Patient Record management</td>
<td>Leveraging our Healthcare solutions to provide these solution to Health establishments across the forces</td>
</tr>
<tr>
<td></td>
<td>Skill development of citizens</td>
<td>Skill development units to be setup for running the charter</td>
<td>Work with states to develop and manage Skill development PMUs</td>
</tr>
<tr>
<td><strong>Education</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Education Resource Planning and University management solutions</td>
<td>Solutions to run Schools, Universities / Institutions better</td>
<td>Working with partners in the eco system to create required solutions</td>
</tr>
<tr>
<td></td>
<td>High Power Computing / Super computing</td>
<td>High capital and skill intensive requirements</td>
<td>Working on creating an eco system of partners and solutions to address opportunities</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Government : Key Themes

Digital India

Make in India

Smart Cities

Inclusion - Finance, Health & Education

Railways Modernization
Digital India

Digital India is a Union Government Programme to Prepare India for a Knowledge Future

- The focus is on being transformative and on making technology central to enabling change
- It is an Umbrella Programme - covering many departments of government
  - It weaves together a large number of ideas and thoughts into a single, comprehensive vision so that each of them is seen as part of a larger goal
- The weaving together makes the Mission transformative in totality

Three Vision Areas & The Nine Pillars of Digital India

**Digital Infrastructure as a Utility to Every Citizen**
- Broadband Highways
- Universal Access to Phones
- Public Internet Access Programme

**Governance & Services on Demand**
- E-Governance - Reforming through Technology
- eKranti - Electronic Delivery of Services
- Information for All

**Digital Empowerment of Citizens**
- Electronics Mfg - Target NET ZERO Imports
- IT for Jobs
- Early Harvest Programmes
Smart Cities

Government of India Envisioned Development of 100 SMART Cities Across India & 500 Cities Under urban Renewal Program + Development of Heritage cities

- Seed money of INR 7000 crores (~ $ 1.2 Bn) provided in Budget 2014-15
- 5 Year timeframe for each city based program
- Objective is to improve the quality of life with emphasis on the following: Sustainability through employment, developing traditional enterprise, stop degeneration of cities
- Objective is to create a common platform for replicable technology to cut down time for implementation
- Emphasis on PPP which is sustainable and win–win for both government, private enterprise and citizens
- Usage of Green energy and reduction of carbon footprint

Some Components of SMART City Using ICT

- SMART Grid
- Smart Policing
- Smart Building
- Intelligent Traffic Management System, Parking
- Centralized Command and Control for Emergency Response (Disaster Management, Ambulance, etc)
- Mobile Workforce etc
- Smart Municipalities
Make in India

Major National Level Program initiated by Prime Minister of India

Objective of the Initiative:
- Enhance Indian economy by facilitating investments, getting global recognition
- Promote manufacture in India - making India a manufacturing hub
- Increase job creation in secondary & tertiary sectors
- Stress on Innovation and skill enhancement
- Protect Intellectual Property

Key Sectors Addressed
- Automobiles
- Automobile Components
- Aviation
- Biotechnology
- Chemicals
- Construction
- Defense Manufacturing
- Electrical Machinery
- Electronics System
- Food Processing
- IT and BPM
- Leather
- Media and Entertainment
- Mining
- Oil and Gas
- Pharmaceuticals
- Ports
- Railways
- Renewable Energy
- Roads and Highways
- Space
- Textile and Garments
- Thermal Power
- Tourism and Hospitality
- Wellness
## Key Trends - Healthcare

### Sub Vertical: Provider

- **Trends**
  - Industry growing @ 17% CAGR
  - M&A in corporate hospitals
  - Hospitals using digital tech to improve patient experience

- **Implications**
  - Need for deployment of HIS & infrastructure

- **Strategy to Address**
  - Cloud for SMB hospital and dispensaries
  - Engaging with corporate hospital groups to address new greenfield and acquired hospitals
  - Built HIS+ Assure health+ Patient Portal+ Mobility solution as an integrated offering for hospitals
  - Focus on applications like CRM and physician mobility applications

- **Provider**
  - Need for better decision making, streamlined workflow
  - BI & Analytics: Managing operations & decision making

- **Pharma**
  - India becoming pharma man'g hub (25% rise in export revenue)
  - Increased spend on R&D
  - Increased regulation & compliance due to export markets
  - Focus on Digital technology
  - ERP / integration with ERP
  - Business process and computer system validation (CSV)
  - Developing a framework for CSV and business process validation
  - Working on Infrastructure validation & Network security validations

- **Pharma**
  - Domain centric opportunities like Lab and R&D Solutions
  - Leveraging global experience with pharma companies cloud based Wipro Rapid Trials platform for clinical trials

- **Pharma**
  - BI/Analytics / DWH custom designed for CFO’s
  - Barcoding, electronic batch man’g & manufacturing Automation

© 2015 WIPRO LTD | WWW.WIPRO.COM | CONFIDENTIAL
### Key Trends - Manufacturing

<table>
<thead>
<tr>
<th>Sub Vertical</th>
<th>Trends</th>
<th>Implications</th>
<th>Strategy to Address</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Auto</strong></td>
<td>Growing Auto industry</td>
<td>Enhance customer experience, OEMs setting up R&amp;D / shared services captives</td>
<td>Targeting customer experience initiatives – dealer mgmt, service transformation, connected car etc</td>
</tr>
<tr>
<td></td>
<td>Increased localization</td>
<td>Capacity improvements, M&amp;A</td>
<td>Propositions for supply chain &amp; manufacturing via analytics</td>
</tr>
<tr>
<td><strong>Discrete</strong></td>
<td>High pressure on margins</td>
<td>Enhance supply chain, Productivity, Effectiveness of IT org</td>
<td>Applications &amp; Infra consolidation opportunities with M&amp;A</td>
</tr>
<tr>
<td><strong>Process</strong></td>
<td>Govt vision for infrastructure development impacting Cement and Steel companies positively</td>
<td>Cement &amp; Steel players are building capacities to address the demand potential</td>
<td>Proactively focus on Cement companies to propose Wipro’s SAP Cement template &amp; MES solutions</td>
</tr>
<tr>
<td></td>
<td>Chemical Industry is expected to grow @14%</td>
<td>Increased R&amp;D and manufacturing capacities</td>
<td>Target the large steel players for ERP - MES integration</td>
</tr>
<tr>
<td><strong>Hitech</strong></td>
<td>More R&amp;D and IT services moving into India captives</td>
<td>Requirement for flex teams, Local procurement</td>
<td>Target mid segment for Wipro’s SAP Chemical template with focus on EHS</td>
</tr>
<tr>
<td></td>
<td>Higher device penetration within India</td>
<td>Service quality required across the country</td>
<td>Targeting Augmentation and Managed Services opportunities</td>
</tr>
</tbody>
</table>

- Target mid sized companies for total outsourcing
- Position solutions to enhance supply chain and manufacturing processes
- End customer service management as a proposition
## Key Trends - Retail, CPG & Transportation

<table>
<thead>
<tr>
<th>Sub Vertical</th>
<th>Trends</th>
<th>Implications</th>
<th>Strategy to Address</th>
</tr>
</thead>
</table>
| **Retail**         | Growth in middle class consumer spending | Depth in consumer segmentation & varied customer requirements | - E-commerce solutions to place orders online  
- Single view of customers for cross promotions and campaigns                        |
|                    | Proliferation of smart devices & social media | Supply Chain Challenges & Cyber security                    | - Targeting brick & mortar retailers to provide Omni channel solutions  
- E-tailers are our focus segment for cyber security solutions                      |
| **CPG**            | Enhanced Competition & Price Wars     | Social media & traditional promotion strategy               | - Focusing on consumer goods companies to set-up digital labs for Social media based promotions |
|                    | Consumer Convenience                   | Cost Optimization in Promotions, Distribution & Transportation | - Trade Promotion solution - Promax for optimizing cost of trade promotions in Consumer good companies |
| **Transportation** | Travel Experience and Low Cost of Travel | Travel Retail                                               | - Digital and Mobility solutions for Courier and Logistics companies through open source platforms  
- Operations Research based solutions for flight assignment and maintenance planning targeting airline industry |
Preparing for the Future

1. Government:
   a. Work closely with senior officials in the Govt - center and state
   b. Participate as a thought leader in the key initiatives – Digital India, Smart Cities, Make in India and Financial Inclusion
   c. Work closely with the eco system – Consultants (E&Y, McKinsey, BCG etc), Industry bodies (CII, Nasscom and Mait etc) and partners (Cisco, Intel and IBM etc)
   d. Invest in consulting to help shape the demand
   e. Invest in a separate business development team for long term initiatives
   f. Engage in new business models like PPP, JV, Opex models etc
   g. Work with Nasscom to make the Govt contract T&C’s to be more attractive

2. Besides Govt- Focus on the other 3 high growth segments – BFSI, Telecom, Energy & Utilities (specially Infrastructure)

3. Come out with “Revenue Generation” propositions for each industry segment

4. Focus on technologies -Digital, Analytics, Mobility and Cloud

5. Leverage Global expertise
Thank You